Charter

Army Emergency Relief (AER) was incorporated as a private nonprofit organization on 5 February 1942 under the laws of the District of Columbia for the purpose of collecting and holding funds to relieve distress of members of the U.S. Army and their dependents.

AER assumed the Army Relief Society (ARS) mission of providing financial assistance to widows/widowers and orphans of deceased Regular Army personnel upon the merger of ARS with AER on 2 July 1976.

Mission

The primary mission of Army Emergency Relief is to provide financial assistance to Soldiers, Active and Retired, and their Families.

Army Emergency Relief Principles

• Dedicated to "Helping the Army Take Care of its Own."
• A valuable asset in helping to enhance the morale and welfare of Soldiers and their Families.
• Available to Commanders based on valid need to Soldiers - active and retired - and their dependents.
• Conducted within the Army structure through the 82 AER Sections located at U.S. Army installations worldwide.
• Authority under Army Regulation 930-4 for Garrison Commanders to operate and manage each AER Section.
• Access through installation AER Sections or through the Air Force Aid Society, Coast Guard Mutual Assistance, the Navy-Marine Corps Relief Society and the American Red Cross.

Dollar amounts have been rounded and may not add up to 100%.

All photos courtesy of U.S. Army unless otherwise noted.
Eligibility

- Active duty Soldiers, single or married, their spouses and dependent children.
- Army National Guard and Army Reserve Soldiers on continuous active duty under Title 10, U.S.C. for more than 30 consecutive days, and their dependents.
- Soldiers retired from active duty and their dependents.
- Surviving spouses and orphans.
- Retired Army National Guard and Army Reserve Soldiers and their dependents.

Assistance Programs

AER emergency financial assistance is provided as an interest-free loan, a grant or a combination loan and grant, based on a valid need. Broad categories of assistance include emergency travel, privately owned vehicle repair, rent, utilities, medical/dental expenses, funerals, relocation funds, HVAC repair, repair or replacement of stoves and refrigerators, car seats, cranial helmets, dependent dental care, basic furniture needs, rental cars and replacement vehicles.

The Major General James Ursano scholarship program is provided to unmarried dependent children of Soldiers - active, retired and deceased. The Spouse Education Assistance Program provides scholarships to dependent spouses and widows of active duty or retired Soldiers for undergraduate degrees or for occupational opportunity training.

Contributions

AER is supported by voluntary contributions from active and retired Soldiers during the Army’s annual AER campaign. Unsolicited contributions are accepted at any time from individuals or organizations. Contributions can also be made in the form of memorials honoring deceased Soldiers or Family members, as individual bequests or estates.

Contributions to AER are deductible under section 170(b)(1)(a) of the Internal Revenue Code. AER is tax exempt under section 501(c)(3) of the Code.

Contributions can be sent to Army Emergency Relief, 200 Stovall Street, Alexandria, Virginia 22332-0600, or on-line at www.aerhq.org.
Board of Managers
As of 31 December 2012

RETIRED\CIVILIAN MEMBERS
GEN DENNIS J. REIMER, U.S. ARMY RETIRED, PRESIDENT
MRS. ERIC K. SHINSEKI
MRS. RAYMOND T. ODIERNO
MR. C. JACKSON RITCHIE, JR., VICE PRESIDENT FOR FINANCE
LTG THOMAS P. CARNEY, U.S. ARMY RETIRED, VICE PRESIDENT FOR ADMINISTRATION
LTG RICHARD G. TREFRY, U.S. ARMY RETIRED
MRS. RAYMOND F. CHANDLER
MG PATRICIA P. HICKERSON, U.S. ARMY RETIRED
LTG ROBERT F. FOLEY, U.S. ARMY RETIRED, DIRECTOR

ACTIVE DUTY MEMBERS
GEN LLOYD J. AUSTIN, III, VICE CHIEF OF STAFF, U.S. ARMY
LTG HOWARD B. BROMBERG, DEPUTY CHIEF OF STAFF, G-1, U.S. ARMY
LTG DAVID D. HALVERSON, DEPUTY COMMANDING GENERAL/CHIEF OF STAFF, U.S. ARMY TRAINING AND DOCTRINE COMMAND
LTG PETER M. VANGJEL, THE INSPECTOR GENERAL
LTG PATRICIA E. McQUISTION, DEPUTY COMMANDING GENERAL/CHIEF OF STAFF, U.S. ARMY MATERIEL COMMAND
MG JOHN UBERTI, DEPUTY COMMANDING GENERAL, INSTALLATION MANAGEMENT COMMAND
MG JAMES C. BOOZER, CHIEF OF STAFF, USAREUR AND SEVENTH ARMY
BG DAVID K. MacEWEN, COMMANDING GENERAL, U.S. ARMY SOLDIER SUPPORT INSTITUTE
BG KELLY J. THOMAS, DEPUTY CHIEF OF STAFF, G-1, U.S. ARMY FORCES COMMAND
SMA RAYMOND F. CHANDLER, SERGEANT MAJOR OF THE ARMY
CSM DARRIN J. BOHN, COMMAND SERGEANT MAJOR, U.S. ARMY FORCES COMMAND
CSM RORY L. MALLOY, COMMANDANT, U.S. ARMY SERGEANTS MAJOR ACADEMY
ACTIVE DUTY MEMBERS

GEN RAYMOND T. ODIERNO, CHIEF OF STAFF, U.S. ARMY, Chairman

LTG ROBERT W. CONE, COMMANDING GENERAL, U.S. ARMY TRAINING AND DOCTRINE COMMAND

GEN DENNIS L. VIA, COMMANDING GENERAL, U.S. ARMY MATERIEL COMMAND

GEN JAMES D. THURMAN, COMMANDER, UNC/COMBINED FORCES COMMAND/U.S. FORCES, KOREA

GEN DAVID M. RODRIGUEZ, COMMANDING GENERAL, U.S. ARMY FORCES COMMAND

LTG THOMAS P. BOSTICK, CHIEF OF ENGINEERS/COMMANDING GENERAL, U.S. ARMY CORPS OF ENGINEERS

LTG DONALD M. CAMPBELL, COMMANDING GENERAL, U.S. ARMY EUROPE AND SEVENTH ARMY

LTG PATRICIA D. HOROHO, COMMANDING GENERAL, U.S. ARMY MEDICAL COMMAND/THE SURGEON GENERAL

LTG FRANCIS J. WIERCINSKI, COMMANDING GENERAL, U.S. ARMY PACIFIC

MG MICHAEL S. LINNINGTON, COMMANDING GENERAL, U.S. ARMY MILITARY DISTRICT OF WASHINGTON/COMMANDER, JOINT FORCE HEADQUARTERS-NATIONAL CAPITAL REGION

MG STEPHEN G. FOGARTY, COMMANDING GENERAL, U.S. ARMY INTELLIGENCE AND SECURITY COMMAND

MG THOMAS J. RICHARDSON, COMMANDING GENERAL, MILITARY SURFACE DEPLOYMENT AND DISTRIBUTION COMMAND

MG DAVID E. QUANTOCK, PROVOST MARSHAL/COMMANDING GENERAL, U.S. ARMY CRIMINAL INVESTIGATION COMMAND
Army Emergency Relief had another great year providing financial assistance to Soldiers and their Families in a wide variety of categories from emergency travel and children scholarships to supporting active duty and medically retired Wounded Warriors. I am especially thankful to the magnificent AER Officers stationed across the globe who are providing the kind of care and compassion that truly makes a difference in resolving Soldier financial issues.

Throughout the past decade of multiple deployments and stress on the force, Army Emergency Relief has distributed over $700 million. During this time, Soldiers have continued to express their appreciation for AER support and through their annual donations have reinforced the legacy of “Soldiers Helping Soldiers.” My compliments to Mission, Installation and Garrison Commanders and Command Sergeants Major for their outstanding efforts in promoting, educating and informing Army leaders at all levels about the benefits of Army Emergency Relief.

In future years as we look to an Army that must maintain unit readiness and accomplish worldwide deployments while faced with significant resource challenges, it is important to remember that Army Emergency Relief will be there when needed – “Supporting Soldiers Yesterday, Today and Tomorrow.”

Dennis J. Reimer  
General, U.S. Army Retired  
President, Army Emergency Relief
In 2012, Army Emergency Relief distributed $77.1 million in total assistance to meet the needs of 59,000 Soldiers and their Families. We also received a total of $11.3 million in donations - $9.1 million from active duty and retired Soldiers and $2.2 million from outside organizations, foundations and individuals. This generous support coupled with loan repayments and supplemental investment income enabled AER to provide funds for the full range of assistance as well as award $8.5 million in scholarships to 4,000 children and spouses of active duty and retired Soldiers.

In the rapidly changing environment of unit deployments, base closures and budget limitations, we are continuously looking at new ways of providing assistance. This past year we implemented the Wounded Warrior Special Access Program focused on providing prompt financial assistance to the 9,000 medically retired Wounded Warriors who are monitored by Warrior Transition Command. To better accommodate the needs of these magnificent Soldiers and the unique set of challenges they face in their transition to retiree status we established a separate process which affords Wounded Warriors the opportunity for direct access to AER Headquarters with funds deposited by EFT to their bank accounts.

The Command Referral Program which gives Company Commanders and First Sergeants the authority to provide up to $1,500 in interest free loans to their Soldiers has again proven to be immensely popular. Command Referral not only provides easy access to AER but it also affords a process for the Company/Battery level chain of command to be directly involved in helping Soldiers resolve financial issues.

In 2012 we designed a new model for creating greater awareness of AER policies and programs. During the AER Annual Campaign, representatives from AER Headquarters gave presentations at twenty installation campaign kickoff events, which included sensing sessions with Company Commanders and First Sergeants as well as meetings with AER Officers, Garrison Commanders and Command Sergeants Major. This process has proven to be immensely successful in creating a greater awareness of AER benefits. In the future, we will continue to assess the financial needs of Soldiers and their Families in order to maintain the same high standards of responsive, caring assistance that has been the hallmark of Army Emergency Relief for over 71 years.

Robert F. Foley
Lieutenant General, U.S. Army, Retired
Director, Army Emergency Relief
Army Emergency Relief has provided an average of $80 million each year for the past five years and over $700 million since 9/11 assisting Soldiers and Family members with meeting their emergency financial needs. Every day, the AER Officers at 80 installations around the world reach out to active and retired Soldiers and their Families ensuring the availability of interest free loans and grants, children and spouse scholarships as well as support to Wounded Warriors and the survivors of Fallen Soldiers.

While the size of the AER annual contribution is truly remarkable, the real value that AER adds to the U.S. Army and the Army Family Covenant is best measured by the deep appreciation continually expressed by Soldiers and Family members who are the beneficiaries of AER assistance. The positive, proactive and professional manner in which AER helps Soldiers has the collective advantage of enhancing force readiness, resiliency and stability while ensuring that our Soldiers are individually better able to focus on the mission.

The 2013 motto “Supporting Soldiers and their Families; Yesterday, Today and Tomorrow” captures the essence of the care and compassion that AER has demonstrated for over 71 years. As the Army meets the challenge of tighter budget constraints, Army Emergency Relief will remain steadfast in its commitment to be there when needed.

“The positive, proactive and professional manner in which AER helps Soldiers has the collective advantage of enhancing force readiness, resiliency and stability ...”
Our Army is the strength of our Nation. The cornerstone of that strength continues to be the American Soldier who has repeatedly answered the call to duty and has sacrificed much in order to preserve the freedoms and liberties we enjoy today. Army leaders are responsible for ensuring we do our very best to care for Soldiers and their Families, especially in times of stress and economic hardship. AER provides an invaluable resource to do just that.

The mission of Army Emergency Relief to provide financial assistance to active duty Soldiers, Retirees and their Families remains a source of strength and resiliency for our Army. Throughout the past decade of conflict, AER has provided over $700 million in interest free loans and grants to meet a wide range of needs to include emergency financial assistance, children and spouse scholarships, survivor benefits as well as active duty and medically retired Wounded Warrior support.

Since its inception during WWII, Army Emergency Relief has been an enduring standard for the type of support that truly makes a difference. It is a visible reminder of the generosity that exists in our Army; Soldiers taking care of Soldiers. I congratulate AER on another terrific year of helping the Army take care of its own.

Raymond T. Odierno
General, United States Army
Chief of Staff

“Since its inception during WWII, Army Emergency Relief has been an enduring standard for the type of support that truly makes a difference.”
I extend my sincere appreciation to all Army Emergency Relief personnel who are on the front lines around the world every day providing financial assistance to our active duty Soldiers, Retirees and their Families. While the pace of the last 10 years involving multiple deployments on many fronts battle tested our Army, AER has steadfastly reduced the stress on Soldiers and their Families by being there when needed.

It is important for leaders at all levels to do everything we can to inform, educate and promote the benefits of Army Emergency Relief so that it becomes commonplace for Soldiers to look upon AER as the first course of action for requesting emergency financial assistance.

In my travels throughout the Army and as a member of the AER Board of Managers, I can attest that AER has consistently reached out to our Soldiers to ensure that the right policies and programs are in place to meet their financial needs. Twenty-four hours a day, seven days a week, AER administers an easy access, rapid response, user friendly system that lives up to its legacy of “Soldiers Helping Soldiers.”

“...AER has steadfastly reduced the stress on Soldiers and their Families by being there when needed.”

SMA Raymond F. Chandler
Sergeant Major of the Army
Since its beginning in 1942, AER has provided $1.5 billion to 3.5 million Soldiers and their Families. In 2012 we provided $68.6 million in no-interest loans and grants for nearly 55,342 Soldiers and their Families. This includes $1.6 million of assistance to 1,051 Army Reserve Soldiers, $1 million in assistance to 858 Army National Guard Soldiers and $10.6 million in assistance to 6,797 Retirees and their Families. AER also provided 1,725 surviving Spouses and Orphans with more than $2 million in grants. With scholarships, total assistance came to more than $77.1 million.
In 2012, AER provided more than $68.6 million in no-interest loans and grants to 55,342 Soldiers and Families.

The most used categories continue to be rent and mortgages ($20.5 million); essential vehicle repair ($16.1 million); and emergency travel ($14.6 million). These three categories accounted for approximately 75% of all AER assistance.

Although some of the categories do not represent a large expenditure of funds, they make a significant impact for those families in need. By adding nine new categories of assistance over the last three years, AER was able to expand the assistance process.

The five new categories added in 2010 resulted in $1.2 million in assistance, led by Relocation Travel and Repair of HVAC Equipment, while the four new categories approved for 2011 resulted in $1.2 million in assistance led by Dependent Dental Care and Replacement Vehicles. By designating these as eligible categories, no “exception to policy” approval was required, resulting in a much quicker response to Soldiers’ needs.

AER continually solicits feedback from the field to identify potential new categories of assistance to proactively meet the needs of Soldiers and Families.
Commander’s Referral Program

In an effort to streamline the assistance approval process, AER established the Commander’s Referral Program in 2005. This highly successful program allows the Company Commander or First Sergeant to quickly approve a no interest loan of up to $1,500.

The Commander’s Referral Program has quickly become a highly valued tool in the commander’s “tool kit” for taking care of Soldiers and their Families accounting for more than one third of AER’s total assistance provided.

In 2012, $19.1 million in emergency assistance was provided to 18,466 Soldiers through this program.

Wounded Warrior Special Access Program

Recognizing a serious need, AER established the AW2 Special Access Program in 2012. Army Wounded Warriors (AW2) are Soldiers who have suffered severe wounds or injuries that normally result in their being medically retired.

A significant number of these Soldiers retire to geographic areas which are not close to any military installation. In many cases these Soldiers have serious disabilities which restrict their mobility. AER’s Special Access Program enables medically retired AW2 Soldiers to request assistance directly through a team established at AER Headquarters.

In 2012, AER provided $479,428 in assistance to 231 AW2 Soldiers.
Helping Our Wounded Warriors

In 2003, AER identified a critical need for our Wounded Warriors. When our Soldiers were medically evacuated from theater, many were transported out of the theater of operations with just the clothes on their back, without cash or credit cards.

AER stepped in and developed a system which provided our Wounded Warriors immediate assistance. Today, every Wounded Warrior medically evacuated from a theater of combat for inpatient care is provided a $500 comfort grant. This grant has no restrictions. It is intended for the purchase of toiletries, magazines, warm-up suits, or anything else that could make a Soldier’s recovery more comfortable while minimizing the concern for immediate cash needs.

In 2012, AER provided Wounded Warrior grants to more than 1,000 Soldiers totaling more than $517,950. Since the program began, AER has provided more $2.9 million to nearly 15,000 Wounded Warriors.
Scholarships

In 2012, Army Emergency Relief awarded 3,181 scholarships, totaling $6.2 million to dependent children under the MG James Ursano Scholarship Program. This program provides up to four years of college scholarships for children of Soldiers on active duty or retired.

Scholarships are normally awarded based on three criteria; financial need, grade point average and leadership. In 2012, the average Ursano Scholarship award was $2,417. The children of Soldiers who die while on active duty are automatically granted the maximum award which was $3,500 in 2012.

Calendar year 2012 was the first year of the consolidated Spouse Scholarship Program. Under this program, AER awarded 1,230 full and part time scholarships, totaling $2 million, to Spouses, located both in the U.S. and overseas. The average Spouse Scholarship award was $2,559.

AER also awarded three scholarships totaling $6.5K under the Pentagon Victims’ Scholarship Fund which was established to provide undergraduate education assistance for children of Soldiers killed or severely wounded in the terrorist attack on the Pentagon on September 11, 2001.

*Numbers may vary based on academic year vs calendar year and scholarships awarded vs scholarships disbursed.

"Thank you for awarding my son this scholarship. This money is so precious at such a difficult time for our family financially. My son says he has 10 more classes to complete and then student teaching and he is done. May God bless the staff and this program for the work that you do."
Mother of Ursano Scholarship Recipient

"I am writing to express my sincerest gratitude for making the Spouse Education Assistance Program possible...The financial assistance provided ...was an instrumental part of my academic journey, as I will be able to pay for my educational expenses and achieve my goals."
Spouse Scholarship Recipient

AER Photo.
**Financial Highlights**

**Source of Funds:**

Army Emergency Relief is all about “Soldiers Helping Soldiers,” so it is not a surprise that the major source of AER funds is the repayment of loans. In 2012 AER received $60.0 million in loan payments. As Soldiers make payments, other Soldiers receive benefits.

The annual AER campaign is the second leading source of funds for AER. Although the primary focus of the campaign is to ensure that every eligible Soldier, Retiree and Family member is aware of the benefits of AER, the campaign in 2012 resulted in $9.1 million in donations.

Additionally, AER received $7.8 million from investment income, as well as $2.2 million in unsolicited donations from private individuals, corporations, foundations, memorials and bequests.

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**Sources of Funds to provide assistance include revenues from donations and investment income plus loan repayments on existing assistance loans.**
Army Emergency Relief takes pride in the compassionate and effective manner in which the 333 AER Officers provided assistance to over 59,000 individual cases in 2012. Each request for assistance is judged on a case-by-case basis by highly qualified professionals who focus on the individual needs of the Soldier or Family member.

In 2012, $61.6 million dollars representing 71 cents of each disbursed dollar went to providing loans and $7.0 million, or 8 cents, went to grants. These no interest loans allowed Soldiers and their Families to save an estimated $25 million in interest fees.

Another 9 cents of every dollar or $8.5 million was provided to children and spouses of Soldiers in the form of 4,303 scholarships.

8 cents of every dollar, or $7.2 million, represented other program expenses to include the Personal Financial Management Course provided to 111,000 Soldiers during their Advanced Individual Training.

General management and fundraising expenses represented 3 and 1 cents on the dollar at $2.3 million and $540 thousand dollars respectively.

Note: Uses of Funds includes operational expenses and disbursements for financial assistance loans.
Measures of Efficiency

The litmus test for non-profit efficiency has traditionally centered around the donor question “How much of my donation actually goes to those you help?” Due to AER’s unique assistance model the answer is “every penny donated and then some” goes to Soldiers and Families. In 2012 AER received $11.3 million in donations. With those donations, supplemented by loan repayments and investment income, AER distributed $76.8 million in total assistance. This measurement of return on donations means that for every dollar donated, AER provided $6.80 in direct assistance.

Another relevant measure of efficiency is the percent of AER expenses that actually go to program expenses. In 2012, $25.9 million of total expenses covered three functional categories - program, general management and fundraising. Program expenses accounted for $22.8 million or 87.9%, general management and fundraising accounted for 9.6% and 2.6%, respectively. This measurement of return on donations means that AER provided $2.02 in program services for every dollar donated.
### Assets:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount (in $000)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
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<tr>
<td>Pledges Receivable less allowance</td>
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<tr>
<td>Receivable from Sale of Investments</td>
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<tr>
<td>Investments and Accrued Interest</td>
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<tr>
<td>Corporate Bonds and Notes</td>
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<tr>
<td>US Treasury &amp; Federal Agencies</td>
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<tr>
<td>Private Equity</td>
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<tr>
<td>Equities</td>
<td>$147,661</td>
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<tr>
<td>Real Estate</td>
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</tr>
<tr>
<td>Accrued Investment Income</td>
<td>$717</td>
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<tr>
<td>Total Investments and Accrued Income</td>
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<tr>
<td>Loans Receivable</td>
<td>$48,731</td>
</tr>
<tr>
<td>Less: Allowance for Uncollectibles</td>
<td>($2,972)</td>
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<tr>
<td>Net Loans Receivable</td>
<td>$45,759</td>
</tr>
<tr>
<td>Prepaid Charges and Other Assets</td>
<td>$366</td>
</tr>
<tr>
<td>Office and Computer Equipment</td>
<td>$6,641</td>
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<tr>
<td>Less Accumulated Depreciation</td>
<td>($2,864)</td>
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<tr>
<td>Net O &amp; E Equipment</td>
<td>$3,777</td>
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<tr>
<td>Total Assets</td>
<td><strong>$313,381</strong></td>
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### Liabilities and Net Assets:

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<td>Total Liabilities</td>
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<td>Pledges Receivable less allowance</td>
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<tr>
<td>Total Assets</td>
<td><strong>$313,381</strong></td>
</tr>
</tbody>
</table>

### Independent Audit:

Army Emergency Relief’s Financial Statements for the year ended 31 December 2012 were audited by independent auditors from the firm Deloitte & Touche LLP. Copies of the audit report are available on Army Emergency Relief’s website www.aerhq.org or upon request by contacting the Deputy Director for Finance and Treasurer at 200 Stovall St, Suite 5533, Alexandria, VA 22332.
### Summary of Operations
**For the Year Ending 31 December 2012 ($000)**

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<thead>
<tr>
<th><strong>Beginning Net Assets</strong></th>
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<td>Contributions</td>
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<td>Program</td>
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<td>Fundraising</td>
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<td><strong>Total Expenses</strong></td>
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<tr>
<td><strong>Revenue Less Expenses</strong></td>
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<tr>
<td><strong>Change in Net Assets</strong></td>
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</tr>
<tr>
<td><strong>Ending Net Assets</strong></td>
<td>$305,661</td>
</tr>
</tbody>
</table>

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### Statement of Cash Flows
**As of 31 December 2012 ($000)**

**Cash Flow from Operating Activities**
- **Cash Receipts From:**
  - Loan Repayments: $60,004
  - Annual Fund Campaign: 9,269
  - Unsolicited Contributions and Bequests: 2,107
  - Interest Income: 3,315
  - Dividends: 3,485
  - **Total Cash Receipts:** 78,179

- **Cash Disbursements for:**
  - Loans: (61,563)
  - Grants and Scholarships: (15,578)
  - Pentagon Victim Grants: (7)
  - Personal Financial Mgmt Class: (903)
  - Administrative Expenses: (4,749)
  - Interest Expense: (52)
  - Investment Expenses: (1,074)
  - **Total Cash Disbursements:** (83,926)

- **Net Cash Provided (Used) by Operating Activities:** (5,746)

**Cash Flows from Investing Activities:**
- **Net Cash Provided (Used) in Investing Activities:** 9,606

**Cash Flows from Financing Activities:**
- **Net Cash (Used) in Financing Activities:** (5,000)

**Net Increase (Decrease) in Cash:** $ (1,140)

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**Independent Audit:** Army Emergency Relief’s Financial Statements for the year ended 31 December 2012 were audited by independent auditors from the firm Deloitte & Touche L.L.P. Copies of the audit report are available on Army Emergency Relief’s website www.aerhq.org or upon request by contacting the Deputy Director for Finance and Treasurer at 200 Stovall St, Suite 5S 33, Alexandria, VA 22332.
Each of the 55,342 cases was individually considered by a trained, thoughtful and experienced professional.
### Contributions

#### Organizations

<table>
<thead>
<tr>
<th>$25,000 OR MORE</th>
<th>$1,000 - $4,999</th>
<th>$10,000 - $24,999</th>
<th>$5,000 - $9,999</th>
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<td>The American Society of the French Legion of Honor</td>
<td>American Legion Post 15</td>
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<td>Air Defense Artillery Association-RSA</td>
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<td>BAE Systems</td>
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<td>Ernest H. Bearss Trust</td>
<td>All American Racers, Inc.</td>
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<td>CAF</td>
<td>Armed Forces Scout Helicopter PMO 1717</td>
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<td>Madge F. Bearss Trust</td>
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<td>California Community Foundation</td>
<td>CCWS</td>
<td>ASH Project Office</td>
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<tr>
<td>Miriam Davis Huebner Trust</td>
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<td>Fort Myer Chapel Tithes and Offering Fund</td>
<td>The Chardonay Group</td>
<td>Christ the King Catholic Church Knights of Columbus</td>
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<tr>
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<td>Lockheed Martin Corporation</td>
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<td>Reba B. Ransom Trust</td>
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<td>Triumph Enterprises</td>
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<td>Fleet Support MMD</td>
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#### Special Fundraising Events

- 6MP - Ft. Rucker Jail-A-Thon
- ACC Cinnamon Roll Fundraiser
- Bag and Bingo
- Duck Derby
- Golf Scramble AER
- Huntsville Havoc Jersey Auction
- Penny Aim Wing Duck Coin
- SMDC Online Auction
- Tobyhanna Army Depot Bagging for Bucks
- Tricky Tray
- Wing Eating Contest

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<th>$500 - $999</th>
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<td>Christ the King Catholic Church Knights of Columbus</td>
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<td>Lockheed Martin Corporation</td>
<td>Miriam Davis Huebner Trust</td>
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<td>Dell Direct Giving</td>
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<td>The Jasam Foundation</td>
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<td>Belvoir Woods Protestant Mission Society</td>
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<td>King City Mens Golf Club</td>
<td>The Chardonay Group</td>
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<td>GE Aviation</td>
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<td>Second Class Petty Officer Association</td>
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<td>West Point Society of New York</td>
<td>William Hocking Post 91</td>
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Contributions

Memorials

MR Robert Anderson
MR Robert Backus
CPL Miguel Baez III
CWO AJ Joseph Bari
MR Thomas A. Barr
LT Tommie Bates
COL Raymond R. Battreall
SFC John F. Benson
MR William Biles
PVT Ernest Logan Bishop
LTC James Blankenbecler
MR Homer Boyer
MS Jane G. Brister
LTC Albert C. Brooks Jr.
SPC Joshua Brown
SPC Lunsford B. Brown
MRS Mary Louise Broxham
MAJ Sherman Buell
MR Bill Burcham
SPC Richard Burgess
MAJ Matthew P. Burke
LTC August O. Busch
MAJ Robert O. Cain
COL Charles Champion
SFC Robert Clarkson
MS Jeanene Cleaver
MR and MRS Samuel Cohen
SGT Roy A. Coley
SSG Roy Collins
COL Edward Comer
MR James E. Conner
MRS Marjorie Coursen
MR John Creaghe
MSG Jose Crisostomo
PFC Jonathan Davis
LT Bryan Davis
MR Wayne Davis
SGM Ben Dennis
MR Donald Domek
COL Rollin Durbin
MG William Eicher
COL Carl Eiffer
CPL Walter Eisele
MR Jesse Embree
MR Harold Evans
COL Robert Fechner
MS Yvonne Ferguson
MR Louis J. Feher, Jr.
LTC Norman Ferdinando
CPL Bernard Fink
MR Sean M. Finnerty
MAJ Willard Ford
MR Herbert Forrest
LTC Conrad Forys
MR Arthur C. Fox Jr.
PVT Durward W. Freer
MR Don Gates
MR Martin Glass
CSM John J. Glynn
MRS Ana Gonzaga
MR Harry Grandinett
CAPT Terry Greenhalgh, USAF
MAJ Scott Hagerty
SSG Guy Hagy
MS Joanne P. Hale
COL David W. Halpin
MG Richard Harris
MR John Harries
MAJ Lucius Harrison
MRS Myrtlee Helmick
SGT Jack Hennessy
COL Roger E. Higgins
BG Terence Hildner
MR Joseph A. Hirsch
MR John Richard Holdren
SGT Jacob Matthew Honeycutt
LTC Lawrence Howell
SGM Marquis D. Humphrey
MRS Bernice Ingulli
COL Pierce B. Irby Jr.
COL Kenneth M. Irish, III
MRS Rosie Jackson
LT Matthew Janik
MS Emmaline Jankowski
CWO Asbury Johnson
MS Betty Ann Ellis Moore Johnson
MAJ John T. Joyce, Sr.
MS Mary A. Kelly
SSG Okey Keylor
COL Justice B. King
MR Jessie T. King
MR Chris Kolaras
SGT Eric Krajewski
MR Louis La Baw
MR and MRS John Lacy
COL George Lampkin, Sr.
LTC Eileen Larrimore
MR Yin Ack Yee
MR James Leonard
MR Earl Lloyd
COL Thomas Logeman
LTG Robert J. Lunn
MS Gertrude Lyons
MS Auger MacEwan
MS Mark MacHogan
LT Ronald Macklin
MRS A. Michele Manriquez
PFC Frank Martin
MR Williams Swift Martin III
MRS Grace McConkey
CWO William McCotter
SGM Francis X. McDonough
MAJ Charles McKee
MR Peter McNally
MS Marion Meader
COL George Mearns
MR James Miller
MR James E. Miller
1SG Thomas Miller
MR Thomas Miller
SFC Thomas E. Miller
MG Albert E. Millloy
MR Bill Montray
CPT Timothy Moshier
CPT Betty Jean Myers
LTC Robert W. Myers
LTC Harold Neal
MS Dorothy Nelson
PFC Trey Neumann
SGT Pedro E. Olan
LTC Albert Oliva
MR Aldo Ottaviano
COL Irving Pahl
SGT Michael A. Palermo
SFC Wayne Patterson
SSG Robert Paul
PVT Porter Phillips
MR Harold Pickering
SSG Naomi S. Plummer
MR Thomas Pozatek
MR and MRS Anthony Puchalski
SGT Willie Randle
MR Michael J. Rehm
MSG Sidney Richard
MAJ Jesse Richards
MR Max Riesman
SPC Michael Roberts
MG Andrew P. Rollins
MR Michael Sestric
SFC Randall Shugart
MAJ Noel Smith II
BG George M. Snead, Jr.
CPT Anthony Snipes
CSM James Sparks
SGT Elmer Steffen
MR Eric Stehn
DR Richard B. Stuart
CPT Larry Talbot
LTG Nathaniel R. Thompson
MR Richard Thornton
LTC Charles Tittl
SFC Sam Traynor
MS Marjorie Vaira
MCPO George Volland, USN
MR Robert Washam
MS Dorothy Wehrlie
LT Elwood White
LTC Gleason W. Wilson and
LT Margaret Wilson

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## Contributions

### Individuals

<table>
<thead>
<tr>
<th>Amount</th>
<th>Donors</th>
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<tr>
<td>$25,000 or more</td>
<td>Joseph E. Bastion Estate, MR Clifford G. Fox, Madeleine B. Herle Estate, Francis D. Jung Estate</td>
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<td>$10,000 – $24,999</td>
<td>COL George B. Calhoun, MR and MRS Reuben Jeffery III, MS Maximiliana Ketchum, SSG William J. Kordalski, MR and MRS Mark M. Little, MR Robert Moore, MR and MRS Linden H. Welch</td>
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<td>$1,000 – $4,999</td>
<td>COL Frederic E. Abt, COL Michael C. Aid, DR Valerie Alef, CPT Raina D. Alejos, COL Harry P. Allen, SGM Victor H. Allen, LTC Jonathan R. Amy</td>
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</tbody>
</table>
Contributions

Individuals

MSG Jerry M. Hurst
CPT Kenneth M. Hussey
SFC Stephen Ikley
COL Lionel R. Ingram
COL David T. Isaacs
LTC Kenneth L. Jackson
SFC James P. Jacobs
LTC Thomas W. Jaeger
CPT John B. Jarnagin
LTC Walter T. Jervis
COL Alfred H. Johnson
SSPC Ashley N. Johnson
COL Billy R. Johnson
MG Ronald L. Johnson
COL Theodore Johnson
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MR and MRS Thomas A. Kinsman
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MR and MRS Kevin Krajewski
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SSG Edward D. Kruger
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LT Samantha J. Labelle
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SFC Robert J. Lambert
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LTC George M. Lauterbach
MR James Lawson
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COL Ernest J. Lenz
MR and MRS Jim Leonard
SFC Rebecca K. Lesemann
MR and MRS Jerome Leugers
COL Peter W. Lichtenberger
MR Martin W. Liebol
COL Douglas A. Liening
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CPT Jisun S. Lim
MAJ Vicki L. Limbaugh
LTC Michael E. Linick
LTC Kenneth K. Little
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MR Nickolas Lopez
MWO Christ Lopezberryman
LTG and MRS James J. Lovelace
CPT Andrew A. Lyons
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MR Richard R. Mace
SPC Tameka C. Mackins
SSG Ronald C. Mandeville
MR Tony Manion
MAJ David W. Marck
MRS Ellen W. Martin
SGT Poasa J. Masaniai
MR Jeffrey W. Mason
MR and MRS Jim E. Mason
COL Patrick E. Matlock
MR and MRS Leroy D. Maunu
COL and MRS George E. Mauser

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COL Nasrin Mazju
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SFC Jeffrey S. Meadows
COL Stanley R. Melvin
COL Kent D. Menzer
MSG Kitte Messman
MS Cynthia R. Miller
LTC Henry T. Miller
LTC Leroy T. Miller
MAJ Renee L. Miller
MAJ Robert E. Miller
SGM Leonard C. Minch
COL Robert V. Mitchell
COL Walter J. Mitchell
LTC Anne M. Mitak
COL Eric T. Mogren
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MAJ Linda L. Morris
MAJ Anthony F. Morton
LTC Christine Moser Fink
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CPT George F. Mueden
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SGT Richard S. Murphy
MR Raphael N. Mushe
COL Robert R. Naething
MAJ Adrian R. Nakayama
MG William L. Nash
MG Thomas H. Needham
COL and MRS Dennis M. Nerney
CSM Kevin W. Newman
MSG Jay S. Norris
COL Levator Norsworthy
COL Bennett G. Owens
SPC John C. Page
LTC Richard Parsons
COL Steven W. Pate
SGT Ida A. Pawlowicz
PFC Mathew R. Pearson
LTC Barry K. Pepper
COL Donald A. Person
LTC Raymond W. Peterson
MAJ Ernest S. Petrowsky
MAJ Theodore R. Pickett
MR Mark J. Pięga
MAJ Sharlene M. Pigg
LTC James H. Pillsbury
COL Samuel T. Piper
SSG Henry A. Plott
COL Peter J. Podbielski
COL Donald O. Pollock
MR Paul M. Postal
MAJ Alexander C. Powell
SGM Hassan E. Pretlow
LTC James N. Pritzker
LTC George W. Quinby
LTC Joel R. Quinn
COL Paul A. Raggio
MAJ George R. Rakolta
COL Robert E. Ralston
COL John J. Ramsden
SFC John P. Ramsey
COL Michael J. Reagan
LTC Robert S. Reilly
CPT Brian Revell
SPC David A. Reyes
LTC Jack L. Rich

MSG William C. Richard
LTC Karlotta A. Richards
SGM Gerald J. Ricord
MSG and MRS Dennis M. Nerney
CSM Kevin W. Newman
MSG Jay S. Norris
COL Levator Norsworthy
COL Bennett G. Owens
SPC John C. Page
LTC Richard Parsons
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MAJ George R. Rakolta
COL Robert E. Ralston
COL John J. Ramsden
SFC John P. Ramsey
COL Michael J. Reagan
LTC Robert S. Reilly
CPT Brian Revell
SPC David A. Reyes
LTC Jack L. Rich

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COL Scott Schutzmeister
GEN H. Norman Schwarzkopf
COL Scott Schutzmeister
CPT Krista E. Shaffer
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LT Patrick W. Shaffer
MR Samuel Shames
COL Dennis F. Shanahan
LTC Aaron Sherman
SSG Howard W. Sherman
GEN and MRS Eric K. Shinseki
DR Paul Shitabata
SSG Gloria Siciliano
COL James A. Signaigo
COL Marvin E. Simmons
MR Carlo Simoni
Contributions

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SGT James T. Slye
LTC Barrie S. Smith
COL Ronald E. Smith
MAJ Steven R. Smith
MAJ Charles E. Snyder
SFC Robert E. Spain
LTC Thomas D. Starkey
LTC Paul R. Stember
PVT Joshua Stemmer
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