I. GENERAL AUDIT PROGRAM

A. PURPOSE AND APPLICABILITY

The following General Audit Program provides requirements and guidance for independent audit organizations in conducting program compliance audits of for-profit recipients of federal financial assistance from the Department of Energy (DOE) under DOE’s Financial Assistance regulations at 10 CFR 600.316. The requirements for financial statement audits of for-profit recipients are not provided for under Regulation 10 CFR 600.316, which applies only to program compliance audits. As such, this Audit Program and all compliance supplements (Parts II and III of this guidance) do not apply to financial statement audits. DOE is not requiring an audit of financial statements solely to address the requirements of 10 CFR 600.316.

Compliance audits as required under Regulation 10 CFR 600.316 and this Audit Program must be conducted in accordance with the requirements and guidance set forth in Statement on Auditing Standards No. 117, *Compliance Audits* (SAS 117) and generally accepted government auditing standards (GAGAS). See section C below for more detail. The audit procedures provided in this Audit Program are the minimum necessary for uniform and consistent audit coverage.

Auditors conducting audits of entities subject to the requirements of Office of Management and Budget (OMB) Circular No. A-133, *Audits of States, Local Governments and Non-Profit Organizations*, should not use this Audit Program and should instead refer to the Circular and the OMB Circular No. A-133 Compliance Supplement for requirements and guidance.

B. ACRONYMS AND DEFINITIONS

**AICPA** - American Institute of Certified Public Accountants

**Auditee** - Any non-Federal entity (recipient) that expends DOE awards which must be audited under this Audit Program.

**Auditor** - A public accountant who meets the general standards specified in GAGAS.

**Audit Finding** - Matters which the auditor is required to report in the schedule of findings and questioned costs in accordance with Section S (a) of this Audit Program.

**CFDA** - Catalog of Federal Domestic Assistance.

**CFDA Number** - The number assigned to a Federal program in the CFDA.

**Corrective Action** - Action taken by the auditee that:

1. Corrects identified deficiencies;
2. Produces recommended improvements; or
3. Demonstrates that audit findings are either invalid or do not warrant auditee action.

**DOE** – U.S. Department of Energy
DOE Federal Award - DOE financial assistance that non-Federal entities receive directly from DOE. It does not include procurement contracts used to buy goods or services from vendors. All references to awards throughout this audit guidance are in reference to DOE awards only and are not in reference to awards from other Federal agencies.

Federal Financial Assistance - Financial assistance is the transfer of money or property to a recipient to accomplish a public purpose of support or stimulation authorized by Federal statute. Financial assistance instruments are grants, cooperative agreements, and subawards. (See 10 CFR 600.3.) Loans, loan guarantees, contracts with prime recipients and contracts or agreements with DOE labs shall not be considered financial assistance awards for the purpose of this guidance. All references to financial assistance throughout this audit guidance are in reference to DOE financial assistance only and are not in reference to financial assistance from other Federal agencies.

GAAP - Generally Accepted Accounting Principles

GAAS - Generally Accepted Auditing Standards

GAGAS - Generally Accepted Government Auditing Standards issued by the Comptroller General of the United States

GAO - Government Accountability Office

Internal Control Pertaining to the Compliance Requirements for Federal Awards (Internal Control over Federal Awards) - A process (effected by an entity's management and other personnel) designed to provide reasonable assurance regarding the achievement of the following objectives for Federal awards:

(1) Transactions are properly recorded and accounted for to:
   i. Permit the preparation of reliable financial statements and financial reports;
   ii. Maintain accountability over assets; and
   iii. Demonstrate compliance with laws, regulations, and other compliance requirements;

(2) Transactions are executed in compliance with:
   i. Laws, regulations, and the provisions of contracts or grant agreements that could have a direct and material effect on a Federal award; and
   ii. Any other laws and regulations that are identified in the compliance supplement; and

(3) Funds, property, and other assets are safeguarded against loss from unauthorized use or disposition.

Management Decision - The evaluation by the DOE, as the Federal awarding agency of the audit findings and corrective action plan and the issuance of a written decision as to what corrective action is necessary.

OMB - Office of Management and Budget of the Executive Office of the President

Pass-Through Entity - A non-Federal entity that provides a DOE Federal award to a subrecipient to carry out a Federal program.

Questioned Cost - A cost that is questioned by the auditor because of an audit finding:
(1) Which resulted from a violation or possible violation of a provision of a law, regulation, contract, grant, cooperative agreement, or other agreement or document governing the use of Federal funds, including funds used to match Federal funds;
(2) Where the costs, at the time of the audit, are not supported by adequate documentation; or
(3) Where the costs incurred appear unreasonable and do not reflect the actions a prudent person would take in the circumstances.

Recipient - The organization, individual, or other entity that receives an award from DOE and is financially accountable for the use of any DOE funds or property provided for the performance of the project, and is legally responsible for carrying out the terms and conditions of the award. (See Regulation 10 CFR 600.3.)

SAS – AICPA Statements on Auditing Standards

Schedule of Expenditures of DOE Federal Awards – Schedule shall consist of: 1. CFDA number; 2. DOE award number; and 3. Expenditures for each award for the fiscal year being audited.

Subrecipient - The legal entity to which a subaward is made and which is accountable to the recipient for the use of the funds or property provided. (See 10 CFR 600.302.)

Vendor - A dealer, distributor, merchant, or other seller providing goods or services that are required for the conduct of a DOE Federal program. These goods or services may be for an organization's own use or for the use of beneficiaries of the DOE Federal program.

C. BACKGROUND

Under Regulation 10 CFR 600.316, a for-profit recipient that expends $500,000 or more in a year (including any pre-award costs) under DOE financial assistance awards must have an audit made for that year by an independent auditor (regardless of when the expenditures are presented to DOE for reimbursement). In determining whether the $500,000 threshold is met, recipients should assess the amount of DOE funds expended under the award and shall not include any cost-sharing amounts. As noted in Section A above, however, this Audit Program and all compliance supplements (Parts II and III of this guidance) do not apply to financial statement audits. DOE is not requiring an audit of financial statements solely to address the requirements of 10 CFR 600.316.

Threshold of $500,000 According to this Guidance:

When a for-profit recipient has multiple DOE awards and one or more of the awards have expenditures of $500,000 or more, a compliance audit is required for each of the awards with $500,000 or more in expenditures. The remaining awards do not require, individually or in the aggregate, a compliance audit. Recipients that have total expenditures of $500,000 or more but that do not have any single award with expenditures of $500,000 or more are required to have a compliance audit of the awards in the aggregate (i.e., as a cluster of awards). Awards audited as a cluster should share common compliance requirements.

Auditors shall use professional discretion in determining the corporate level at which to perform the audit. For example, if only one segment of a recipient company receives DOE funds, the auditor may perform an audit only of the segment of the company receiving the funds, provided
the segment has separate internal controls. (Regulation 48 CFR 9904.403-30(4) is not binding in this instance but is a useful reference to assist with this determination.)

If a parent company passes DOE funds to another entity within the same consolidated corporate structure, the auditor should perform the audit at the consolidated level.

D. PERTINENT PUBLICATIONS AND REGULATIONS

1. Pertinent Publications

AICPA Statements on Auditing Standards
GAO Government Auditing Standards (2007 or subsequent revisions)
Chapter 14, Program-Specific Audits, of the AICPA Audit Guide Government Auditing Standards and Circular No. A-133 Audits

2. Pertinent Regulation

Regulation 10 CFR 600, Subpart D, Administrative Requirements for Grants and Cooperative Agreements with For-Profit Organizations

E. AUDIT SCOPE AND OBJECTIVES

Auditors must conduct the compliance audit in accordance with GAAS, including SAS 117, and GAGAS. If audited financial statements are available, for-profit recipients should submit audited financial statements to DOE as a part of the compliance audit. (If the recipient is a subsidiary for which separate financial statements are not available, the recipient may submit the financial statements of the consolidated group.)

In the event the recipient is not a domestic entity and the audit is performed in a foreign jurisdiction, auditors may perform the audit in accordance with the auditing standards applicable in the foreign jurisdiction. Auditors must disclose in the audit report which auditing standards were used.

The compliance audit and related reporting will generally follow the requirements as set forth in this audit guidance.

(a) Internal control.

(1) In addition to the requirements of GAGAS, the auditor shall perform procedures to obtain an understanding of internal control over compliance with DOE awards sufficient to plan the audit to support a low assessed level of control risk.

(2) Except as provided in paragraph (a)(3) of this section, the auditor shall:

(i) Plan the testing of internal control over compliance to support a low assessed level of control risk for the assertions relevant to the compliance requirements for each award (or cluster of awards); and
(ii) Perform testing of internal control over compliance as planned in paragraph (a)(2)(i) of this section.

(3) When internal controls over some or all of the compliance requirements for an award or cluster of awards are likely to be ineffective in preventing or detecting noncompliance, the planning and performing of testing described in paragraph (a)(2) of this section are not required for those compliance requirements. However, the auditor should assess control risk at the maximum and consider whether any additional compliance tests are required because of ineffective internal control. The auditor also should report a significant deficiency or a material weakness in internal control over compliance as part of the audit findings.

(b) Compliance.

(1) In addition to the requirements of GAGAS, the auditor shall determine whether the auditee has complied with laws, regulations, and the provisions of contracts or grant agreements that may have a direct and material effect on each of its awards or cluster of awards.

(2) The principal compliance requirements applicable to the DOE awards subject to audit in this Audit Program are identified in Part II of this Audit Program. An audit of these compliance requirements will meet the requirements of the Regulation.

(3) The compliance testing shall include tests of transactions and such other auditing procedures necessary to provide the auditor sufficient evidence to support an opinion on compliance for each DOE award or cluster of awards required to be audited.

(c) Audit follow-up. The auditor shall follow-up on prior audit findings, perform procedures to assess the reasonableness of the summary schedule of prior audit findings prepared by the auditee, and report, as a current year audit finding, when the auditor concludes that the summary schedule of prior audit findings materially misrepresents the status of any prior audit finding. The auditor shall perform audit follow-up procedures regardless of whether a prior audit finding relates to an award or cluster of awards in the current year.

F. EFFECTIVE DATE

The requirements and guidance set forth in this Audit Program are effective for all for-profit recipients’ 2011 fiscal years (i.e., for any fiscal year ending in 2011) and thereafter.

G. DUE DATES AND SUBMISSIONS

For recipients, compliance audit submissions are due to DOE within six months of the recipients’ fiscal year-end dates. Recipients must have specific reasons to request any extensions beyond this due date, and they must obtain approval from the appropriate contracting officers. Recipients that have audited financial statements shall submit copies of the audited financial statements along with their compliance audits.

For recipients, the compliance audits must be submitted (along with audited financial statements if audited financial statements are available), to the appropriate DOE Contracting Officer as well as to the DOE Office of the Chief Financial Officer. Submissions to the Office of the Chief Financial Officer should be emailed to: DOE-Audit-Submission@HQ.DOE.GOV.
For audits for the recipient's FY 2011 only, the due date will be September 30, 2012 regardless of when the recipient's FY ended.

H. BASIS FOR DETERMINING DOE AWARDS EXPENDED

(a) Determining DOE Federal Awards Expended. The determination of when an award is expended should be based on when the activity related to the award occurs. Funds should be considered expended when they are incurred (accrued) and put on the recipient’s books in accordance with generally accepted accounting principles. It is immaterial whether the recipient has yet been reimbursed by DOE for the expenditure. Generally, the activity pertains to events that require the non-Federal entity to comply with laws, regulations, and the provisions of contracts or grant agreements, such as: expenditure/expense transactions associated with grants or cooperative agreements, the disbursement of funds passed through to subrecipients, the receipt of property, the receipt of surplus property, the receipt or use of program income, or any other activity performed in accordance with the terms of the financial assistance award.

(b) Valuing non-cash assistance. Federal non-cash assistance, such as free rent, food stamps, food commodities, donated property, or donated surplus property, shall be valued at fair market value at the time of receipt or the assessed value provided by the Federal agency (DOE).

I. VENDOR CONSIDERATIONS

Section E above details the audit scope and objectives for recipients. An auditee may be both a recipient and a vendor. Payments received for goods or services provided as a vendor would not be considered DOE Federal awards. The guidance in OMB Circular A-133 at Section .210 should be referred to for purposes of determining whether payments constitute a DOE Federal award or a payment for goods and services.

In most cases, the auditee's compliance responsibility for vendors is only to ensure that the procurement, receipt, and payment for goods and services comply with laws, regulations, and the provisions of contracts or grant agreements. Program compliance requirements normally do not pass through to vendors. However, the auditee is responsible for ensuring compliance for vendor transactions which are structured such that the vendor is responsible for program compliance or the vendor's records must be reviewed to determine program compliance.

J. FREQUENCY OF AUDITS

Any recipient that expends $500,000 or more in a year under DOE Federal awards must have an audit done for that year.

End of the award audits

If previous audits under 10 CFR 600.316 have been performed which covered more than 75% of the costs of the DOE award, there were no findings in these audits, the recipient is considered low risk, and there are no other DOE awards still subject to 10 CFR 600.316 audits, then a final audit may be waived at the discretion of the Contracting Officer(s).

K. AUDIT COSTS
(a) **Allowable costs.** Unless prohibited by law, the cost of compliance audits made in accordance with the provisions of the regulations and this Audit Program are allowable charges to DOE Federal awards. The charges may be considered a direct cost or an allocated indirect cost, as determined in accordance with the provisions of the Federal Acquisition Regulation (FAR) (48 CFR parts 30 and 31), or other applicable cost principles or regulations. DOE is not requiring an audit of financial statements solely to address the requirements of 10 CFR 600.316.

(b) **Unallowable costs.** In accordance with this guidance, a non-Federal entity should not charge the cost of any compliance audit not conducted in accordance with the regulations or this Audit Program (or not approved in advance by the cognizant DOE contracting officer) to a DOE Federal award.

### L. SANCTIONS

No audit costs may be charged to DOE Federal awards when compliance audits required by Regulation 10 CFR 600.316 have not been performed or have been performed but not in accordance with the regulations or this guidance. In cases of continued inability or unwillingness to conduct an audit or resolve findings in accordance with the Regulation or this Audit Program, DOE shall take appropriate action using sanctions such as:

(a) Withholding a percentage of DOE Federal awards until the audit is completed satisfactorily;
(b) Withholding or disallowing overhead costs;
(c) Suspending DOE Federal awards until the audit is conducted; or
(d) Terminating the DOE Federal award.

### M. PROGRAM-SPECIFIC COMPLIANCE REQUIREMENTS

If a specific program has compliance requirements that are distinct from the general compliance requirements included in Part II (*General Compliance Supplement*) of this guidance, auditors should follow the guidance in the program-specific compliance supplement available in Part III (*Program-Specific Compliance Supplements*) of this guidance. Each program-specific compliance supplement includes information only on the compliance requirements that are distinct from the requirements in Part II. As such, auditors should follow the guidance included in Part II of this guidance unless program-specific compliance requirements for a particular program are available in Part III.

Included in Part IV of this guidance is a matrix that outlines the compliance requirements, including special tests and provisions, that are applicable to programs performed under DOE CFDA numbers. For programs performed under each CFDA number, auditors should audit applicable compliance requirements that are direct and material to the programs.

### N. AUDITEE RESPONSIBILITIES

The auditee should:

(a) Identify, in its accounts, all DOE awards received and expended and the DOE programs under which they were received. DOE program and award identification should include, as applicable, the CFDA title and number, award number and year.
(b) Maintain internal control over DOE awards to provide reasonable assurance that the auditee is managing DOE awards in compliance with laws, regulations, and the provisions of contracts or grant agreements that could have a material effect on each of its DOE awards.

(c) Comply with laws, regulations, and the provisions of contracts or grant agreements related to each of its DOE awards.

(d) Prepare appropriate financial statements.

(e) Prepare a Schedule of Expenditures of DOE Federal Awards – Schedule shall consist of: 1. CFDA number; 2. DOE award number; and 3. Expenditures for each award for the fiscal year being audited.

(f) Ensure that the audits required by the Regulation are properly performed and submitted when due (see section G).

(g) Follow up and take corrective action on audit findings, including preparation of a summary schedule of prior audit findings and a corrective action plan.

O. AUDITEE FINDINGS FOLLOW-UP

(a) General. The auditee should be responsible for follow-up and corrective action on all audit findings. As part of this responsibility, the auditee should prepare a summary schedule of prior audit findings. The auditee should also prepare a corrective action plan for current year audit findings. The summary schedule of prior audit findings and the corrective action plan should include the reference numbers the auditor assigns to audit findings. Since the summary schedule may include audit findings from multiple years, it should include the fiscal year in which the finding initially occurred.

(b) Summary schedule of prior audit findings. The summary schedule of prior audit findings should report the status of all audit findings included in the prior audit's schedule of findings and questioned costs relative to DOE awards. The summary schedule should also include audit findings reported in the prior audit's summary schedule of prior audit findings except audit findings listed as corrected in accordance with paragraph (b)(1) of this section, or no longer valid or not warranting further action in accordance with paragraph (b)(4) of this section.

(1) When audit findings were fully corrected, the summary schedule need only list the audit findings and state that corrective action was taken.

(2) When audit findings were not corrected or were only partially corrected, the summary schedule should describe the planned corrective action as well as any partial corrective action taken.

(3) When corrective action taken is significantly different from corrective action previously reported in a corrective action plan or in DOE’s management decision (see section P), the summary schedule should provide an explanation.

(4) When the auditee believes the audit findings are no longer valid or do not warrant further action, the reasons for this position should be described in the summary schedule. A valid reason for considering an audit finding as not warranting further action is that all of the following have occurred:

(i) Two years have passed since the audit report in which the finding occurred was submitted;
DOE Audit Guidance for For-Profit Financial Assistance Awards (Part I)
April 2012

(ii) DOE is not currently following up with the auditee on the audit finding; and
(iii) A management decision was not issued.

(c) Corrective action plan. At the completion of the audit, the auditee should prepare a corrective action plan to address each audit finding included in the current year auditor's reports. The corrective action plan should provide the name(s) of the contact person(s) responsible for corrective action, the corrective action planned, and the anticipated completion date. If the auditee does not agree with the audit findings or believes corrective action is not required, then the corrective action plan should include an explanation and specific reasons.

P. MANAGEMENT DECISION

(a) General. The DOE is responsible for management decisions related to direct awards. The management decision shall clearly state whether or not the audit finding is sustained, the reasons for the decision, and the expected auditee action to repay disallowed costs, make financial adjustments, or take other action. If the auditee has not completed corrective action, a timetable for follow-up should be given. Prior to issuing the management decision, DOE may request additional information or documentation from the auditee, including a request for auditor assurance related to the documentation, as a way of mitigating disallowed costs. The management decision should describe any appeal process available to the auditee.

(b) Time requirements. The entity responsible for making the management decision shall do so within six months of receipt of the audit report. Corrective action should be initiated within six months after receipt of the audit report and should proceed as rapidly as possible.

(c) Reference numbers. Management decisions shall include the reference numbers the auditor assigned to each audit finding.

Q. AUDIT REPORTING

The reporting package submitted to DOE should include:

- Audited financial statements of the entity (if available).
- A Schedule of Expenditures of DOE Federal Awards – Schedule shall consist of: 1. CFDA number; 2. DOE award number; and 3. Expenditures for each award for the fiscal year being audited.
- A report on internal control over compliance related to major awards or cluster of awards. This report shall describe the scope of testing of internal control and the results of the tests, and, where applicable, refer to the separate schedule of findings and questioned costs described below. The auditor's report(s) shall state that the audit was conducted in accordance with U.S. Department of Energy Audit Guidance: For-Profit Recipients and GAGAS and include an opinion (or a disclaimer of opinion) as to whether the recipient has an internal control structure that provides reasonable assurance that it is managing Federal awards in compliance with Federal laws and regulations and the terms and conditions of the awards.
- A report on compliance with laws, regulations, and the provisions of financial assistance agreements. This report shall also include an opinion (or disclaimer of opinion) as to whether
the auditee complied with laws, regulations, and the provisions of contracts or grant agreements which could have a direct and material effect on each award or cluster of awards, and, where applicable, refer to the separate schedule of findings and questioned costs described below. The auditor's report(s) shall state that the audit was conducted in accordance with U.S. Department of Energy Audit Guidance: For-Profit Recipients and GAGAS and include an opinion (or a disclaimer of opinion) as to whether the recipient has complied with laws, regulations, and award terms that may have a direct and material effect on DOE Federal Awards.

- A schedule of findings and questioned costs which shall include the following two components:\[1\]:
  
  (1) A summary of the auditor's results which shall include:

  (i) Where applicable, a statement that significant deficiencies or material weaknesses in internal control over awards or cluster of awards were disclosed by the audit;

  (ii) An identification of DOE awards or cluster of awards audited;

  (iii) The type of report the auditor issued on compliance for each award or cluster of awards audited (i.e., unqualified opinion, qualified opinion, adverse opinion, or disclaimer of opinion);

  (iv) A statement as to whether the audit disclosed any audit findings which the auditor is required to report.

  (2) Findings and questioned costs for DOE awards or clusters of awards which shall include audit findings as defined in the following section. Audit findings (e.g., internal control findings, compliance findings, questioned costs, or fraud) which relate to the same issue should be presented as a single audit finding.

- A corrective action plan for each audit finding.

- Audited financial statements of the entity (if available).

**R. AUDIT FINDINGS**

(a) Audit findings reported. The auditor shall report the following as audit findings in a schedule of findings and questioned costs:

(1) Significant deficiencies or material weaknesses in internal control over awards or cluster of awards. The auditor's determination of whether a deficiency in internal control is a significant deficiency for the purpose of reporting an audit finding is in relation to a type of compliance requirement for an award (or cluster of awards) or an audit objective identified in the compliance supplement.

(2) Material noncompliance with the provisions of laws, regulations, contracts, or grant agreements related to an award or cluster of awards. The auditor's determination of whether a noncompliance with the provisions of laws, regulations, contracts, or grant agreements is

---

1 Although not directly applicable, chapter 13, *Reporting Requirements and Communication Considerations*, of the AICPA Audit Guide *Government Auditing Standards and Circular A-133 Audits*, provides useful guidance for the preparation of this schedule.
material for the purpose of reporting an audit finding is in relation to a type of compliance requirement for an award (or cluster of awards) or an audit objective identified in Part II of this guidance.

(3) Known questioned costs which are greater than $10,000 for a type of compliance requirement for an award or cluster of awards. Known questioned costs are those specifically identified by the auditor. In evaluating the effect of questioned costs on the opinion on compliance, the auditor considers the best estimate of total costs questioned (likely questioned costs), not just the questioned costs specifically identified (known questioned costs). The auditor shall also report known questioned costs when likely questioned costs are greater than $10,000 for a type of compliance requirement for an award or cluster of awards. In reporting questioned costs, the auditor shall include information to provide proper perspective for judging the prevalence and consequences of the questioned costs.

(4) Known questioned costs which are greater than $10,000 for a DOE award which is not audited as a separate award. Except for audit follow-up, the auditor is not required under the Regulation to perform audit procedures for such an award and therefore normally will not find questioned costs for such an award. However, if the auditor does become aware of questioned costs for a DOE award which is not audited as a separate award (e.g., as part of audit follow-up or other audit procedures) and the known questioned costs are greater than $10,000, then the auditor shall report this as an audit finding.

(5) The circumstances concerning why the auditor's report on compliance for awards or cluster of awards is other than an unqualified opinion, unless such circumstances are otherwise reported as audit findings in the schedule of findings and questioned costs for DOE awards.

(6) Known fraud affecting a DOE award, unless such fraud is otherwise reported as an audit finding in the schedule of findings and questioned costs for DOE awards. This paragraph does not require the auditor to make an additional reporting when the auditor confirms that the fraud was reported outside of the auditor's reports under the direct reporting requirements of GAGAS.

(7) Instances where the results of audit follow-up procedures disclosed that the summary schedule of prior audit findings prepared by the auditee materially misrepresents the status of any prior audit finding.

(b) Audit finding detail. Audit findings shall be presented in sufficient detail for the auditee to prepare a corrective action plan and take corrective action and for DOE to arrive at a management decision. The following specific information shall be included, as applicable, in audit findings:

(1) Specific DOE award identification including the CFDA title and number, DOE award number and year. When information, such as the CFDA title and number or DOE award number, is not available, the auditor shall provide the best information available to describe the DOE award.
(2) The criteria or specific requirement upon which the audit finding is based, including statutory, regulatory, or other citation.
(3) The condition found, including facts that support the deficiency identified in the audit finding.
(4) Identification of questioned costs and how they were computed.
(5) Information to provide proper perspective for judging the prevalence and consequences of the audit findings, such as whether the audit findings represent an isolated instance or a systemic problem. Where appropriate, instances identified shall be related to the universe and the number of cases examined and be quantified in terms of dollar value.
(6) The possible asserted effect to provide sufficient information to the auditee and the DOE to permit them to determine the cause and effect to facilitate prompt and proper corrective action.
(7) Recommendations to prevent future occurrences of the deficiency identified in the audit finding.
(8) Views of responsible officials of the auditee when there is disagreement with the audit findings, to the extent practical.

(c) Reference numbers. Each audit finding in the schedule of findings and questioned costs shall include a reference number to allow for easy referencing of the audit findings during follow-up.

S. AUDIT WORKING PAPERS

(a) Retention of working papers. The auditor shall retain working papers and reports for a minimum of three years after the date of issuance of the auditor's report(s) to the auditee. When the auditor is aware that the DOE or auditee is contesting an audit finding, the auditor shall contact the parties contesting the audit finding for guidance prior to destruction of the working papers and reports.

(b) Review of working papers. A partner of the auditing firm (or someone substantially equivalent to a partner) shall review relevant audit working papers and document the review of such working papers.

(c) Access to working papers. Audit working papers shall be made available upon request to DOE or GAO at the completion of the audit, as part of a quality review, to resolve audit findings, or to carry out oversight responsibilities consistent with the purposes of the Regulation. Access to working papers includes the right of DOE or GAO to obtain copies of working papers, as is reasonable and necessary.

T. ENGAGEMENT LETTER

The auditor should prepare a written engagement letter for the audited entity, which clearly sets forth the terms, nature, and limitations of the audit engagement. The engagement letter may include terms and conditions that the auditee and the auditor deem appropriate.