OVERARCHING RECOMMENDATIONS

RECOMMENDATION ONE: The President should support and provide funding for the creation of a National Crime and Justice Task Force to review and evaluate all components of the criminal justice system for the purpose of making recommendations to the country on comprehensive criminal justice reform.

RECOMMENDATION TWO: The President should direct all federal law enforcement agencies to review the recommendations made by this Task Force and to adopt those that can be implemented at the federal level.

RECOMMENDATION THREE: The President should promote programs that take a comprehensive and inclusive look at community-based initiatives that address the core issues of poverty, education and safety. (narrative language --should lead to long term solutions to problems such as Weed and Seed).

Policy & Oversight
The COPS Office and the Office of Justice Programs should provide technical assistance and incentive funding to jurisdictions with small police agencies that take steps towards shared services/regional training/consolidation. (narrative language—provide smaller agencies access to a wider variety of training, policy sharing, shared services such as equipment, communication centers)

Training & Education
The President should direct the Attorney General to modify the curriculum of the FBI National Academy at Quantico (which provides training for state and local law enforcement leaders) to include prominent coverage of the topical areas addressed in this report.

Training & Education
The COPS Office and the Office of Justice Programs should work with the law enforcement professional organizations (e.g., PERF, for SMIP [Senior Management Institute for Police] and Major Cities Chiefs Association for PELI [Police Executive Leadership Institute]) to encourage modification of their curricula in similar fashion.

Training & Education
NIJ should conduct research and make recommendations on effective training for recruit and in-service training of police officers.
1. **Public Private Partnership Opportunities**--Convene a meeting with foundations to discuss the proposals for reform described in this report and seek their engagement and support in advancing implementation of these recommendations. (local, regional and national foundations)

2. **Transform the Office of Community Oriented Policing Services** (COPS) to ensure it can best assist the policing field in addressing current and future challenges:

   A. Create a National Policing Practices and Accountability Division within the COPS Office.

   B. Establish national benchmarks and best practices for federal, state, local and tribal police departments.

   C. Provide technical assistance and funding support to local, state, tribal and national accreditation bodies that seek to meet best practices.

   D. Recommend additional benchmarks and best practices for state training and standards boards.

   E. Provide technical assistance and funding support to state training boards to meet national benchmarks and best practices in training methodologies and content. (role for the COPS Office—reference Pillar Five)

   F. Prioritize grant funding to departments meeting benchmarks.

   G. Support departments through and expansion of the COPS Collaborative Reform Initiative.

   H. Collaborate with Universities, OJP and its bureaus (BJA, BJS, NIJ, and OJJDP) and others to review research and literature and inform departments of evidence-based practices.

   I. Collaborate with colleges, universities, OJP and its bureaus (BJA, BJS, NIJ, and OJJDP) and others to identify areas of police operations where additional research is needed.
J. Collaborate with BJS to establish a central repository for data concerning officer-involved shootings, and serious uses of force (include all in-custody deaths, collected by the Bureau of Justice Statistics pursuant to the Death in Custody Reporting Act of 2013, P.L. 113-242). (Partner in the dissemination and use of data for both the community and police, not to get in the way of BJS, but to maximize its utilization.) Recommendation—All agencies, no matter the size, must report in-custody deaths (now required by law). (note where it cross-references with the recommendations)

K. Collaborate with BJS to provide local departments with a template and technical assistance to conduct local citizen satisfaction surveys.

L. Collaborate with BJS to compile annual citizen satisfaction surveys based on the submission of voluntary local surveys. Develop tools for local agencies by smaller geographic units (zip codes, patrol areas, census areas) and a national level survey. Explore having questions added to the National Crime Victimization Survey.

M. Collaborate with BJS and others to develop a template of broader indicators of performance for police departments beyond crime rates alone – e.g., clearance rates, surveys, complaints, lawsuits, etc. that could comprise a Uniform Justice Report (UJR).

N. Collaborate with NIJ to publish annual report on the “State of Policing” in the U.S. (COPS takes the lead with data source agencies-sets a model for progressive departments)

O. Provide support to national police leadership associations and national rank and file organizations (unions) to encourage their engagement in implementation of Task Force recommendations. (consortium—working together)(labor management joint meetings).

P. Work with the DHS liaison to facilitate the coordination with local, state and tribal law enforcement agencies to ensure that community policing tactics are incorporated into their role in homeland security.