Core Values

**HONESTY**
We are truthful in our words and in our actions.

**INTEGRITY**
As people of character and principle, we do what is right, even when no one is looking.

**LOYALTY**
We are loyal to our department and our profession and committed to protecting the quality of life in the communities we serve.

**TRUST**
We are confident in the integrity, the ability and the good character of our colleagues.
RESPECT
We treat everyone with dignity, honoring the rights of all individuals.

FAIRNESS
We are just and impartial in all of our interactions. Our decisions are made without personal favoritism.

DIVERSITY
We embrace the strength in the diversity of our employees and our communities.

Value Statement
We provide the highest quality public safety services in an effort to make San Diego the safest urban county in the nation.
Every day as I walk into my office at Sheriff's Headquarters, I pass by the memorial that commemorates Deputy Sheriffs who gave their all and lost their lives in the line of duty. ‘The Ultimate Sacrifice’ is a stunningly beautiful sculpture, a compelling reminder of what it means to take the oath of duty for this department.

Still, that is not the only reminder of the inherent risks of the call to duty.

On September 26th, Sergeant Craig Johnson, Detective Ali Perez, and Deputy Mike Spears knocked on the door of a second-story apartment in Lakeside. They were there to arrest a suspect for molesting children. Immediately, the suspect opened fire and Craig and Ali were hit and seriously wounded. They returned fire and Mike bravely pulled Craig into another apartment for cover. Responding deputies and an off-duty San Diego Police Officer left positions of safety and went upstairs to the apartment to rescue Ali. Shots were still being fired inside.

Ultimately, the suspect came out of the apartment and was taken into custody. Wounded in the confrontation, he was also hospitalized and now faces numerous criminal charges. Because of the bravery of our deputies and the SDPD officer who stopped to help, Sergeant Johnson and Deputy Perez made it to the hospital in time. Thankfully, we did not have to add their names to our memorial.

These are dangerous jobs and dangerous times. And not all of the risks are on the streets.

In addition to the immediate and ultimate dangers faced by frontline peace officers – in our neighborhoods, our courts and in jail facilities – there are public safety risks that demanded our full attention in 2012. How we address them sets the stage for our future as a region.

William D. Gore, Sheriff
Transitions and Refinements

Criminal Justice – From State to County

The first full year for the implementation of California’s historic change in corrections was 2012. Criminal Justice Realignment mandated that thousands of inmates who would have previously served their time in state prison be moved to county jails. This pushed our jail facilities to capacity with convicted felons and parole violators, and increased the risk of violence among inmates and against our staff. It also elevated attempts to move contraband – particularly drugs – into the jails.

Realignment represented a dramatic change in criminal justice in California. Nowhere in the state had the challenges of this shift in policy been embraced more aggressively than in San Diego County. Working closely with our partners at the District Attorney’s Office and the Probation Department, as well as other frontline law enforcement agencies, the men and women of the Sheriff’s Department remained focused on their mission: to make San Diego County the safest urban region in the nation. Realignment presented an obstacle to that mission, but it also created a new opportunity to have an impact for good in this region.

Public Safety Strategies

To address the issues inherent in Realignment and the daily challenge of protecting the people of San Diego County, strategies were developed that cut across operational lines within the Sheriff’s Department and across jurisdictional lines in our region. These public safety strategies took aim at protecting the public and improving the quality of life in the communities we serve.

Re-entry and Alternatives to Custody. On a scale unlike anything before, Realignment put the Sheriff in the serious business of re-entry – transitioning inmates from custody into the community. While inmates are in our custody, we aggressively take advantage of that time to give them an opportunity to succeed when they leave our facility. If we can influence their future decisions for good, it means less crime on our streets and more law-abiding productive members in our community.

Information-Led Policing. The Sheriff’s Department began taking full advantage of new crime analysis capabilities to identify criminal hotspots and high-risk offenders. Our Tracking Known Offenders program partnered Deputy Sheriffs with county Probation Officers to identify convicted offenders as they left our jails and entered the community. Meanwhile, the Sheriff’s Analysis Driven Law Enforcement (SADLE) team took the principles of information-led policing and began applying them proactively to prevent and disrupt crime.
Full Strength Forensic Science. The Sheriff’s Regional Crime Laboratory provided service for all local police agencies with the exception of the San Diego Police Department. In addition to violent crimes, forensic science resources were used to strategically direct crime scenes and help solve burglaries, robberies, auto thefts, and other street crimes.

Mental Health. More than a quarter of the inmates in our county jails are on psychotropic drugs. In our jails and on our streets, deputies and our medical staff dealt daily with mentally ill people, including those who are destructive and dangerous. We expanded our partnerships with mental health professionals as well as the Psychiatric Emergency Response Team (PERT). PERT Clinicians assisted Deputy Sheriffs when interacting with mentally ill individuals. Mental health assessment, psychiatric history, and appropriate recommendations were offered, and ultimately, the PERT Clinician accompanied the individual to the appropriate setting.

Border Crimes Initiative. The department’s partnership with other local, state and federal law enforcement was exceptionally effective in reducing and disrupting crime along the Southwest Border. The Border Crimes Initiative and its companion program Operation Stonegarden, attacked all threats to the public safety of the region.

Hiring and Training. In 2012, the Personnel Division reviewed 4,235 applicants and hired 365 new personnel. New employees received excellent training to effectively perform their duties.

Capital Construction. To support public safety initiatives, the department embarked on an unprecedented facilities construction program. A new women’s detention facility, opening in 2014, will greatly expand rehabilitative program options for female offenders. A 400-bed expansion of the East Mesa Detention Facility will house additional inmates assigned to county jurisdiction under Realignment. New patrol facilities in Rancho San Diego and Pine Valley will open soon.
Sheriff William D. Gore
Undersheriff Ed Prendergast
Assistant Sheriffs:
Mark Elvin, Detention Services Bureau
Chuck Gaines, Management Services Bureau
Patricia Duke, Law Enforcement Services Bureau
Kirby Beyer, Court Services Bureau
K-9 Training at Duffy Town
Commander Curran in the Crime Lab’s weapons room
The Bomb/Arson Unit secures the robot in their truck
Sheriff Deputies in the Law Enforcement Services Bureau (LESB) provided services to residents in the county’s unincorporated areas and contract cities in 2012: Del Mar, Encinitas, Imperial Beach, Lemon Grove, Poway, San Marcos, Santee, Solana Beach, and Vista.

The bureau also oversaw the Crime Lab comprehensive forensic services; Aerial Support to Law Enforcement and Fire Operations (ASTREA); and the Licensing Division, tracking criminal registrants, permits and commercial operations within the region.

**Notable Activities**

**San Diego Sheriff's Search and Rescue (SAR)** volunteers responded to 40 callouts with Reserve Deputies working more than 26,955 hours. Their 66 Explorers worked approximately 16,000 hours.

**Explorer Lieutenants** for the first time in ten years, one of our best was promoted to the rank of Explorer Captain.

**Bomb Arson** responded to approximately 90 fire investigation calls, 113 bomb related calls, 7 Special Enforcement Detail (SED) support missions dealing with barricaded suspects and “booby trapped” locations.

**Aerial Support to Regional Enforcement Agencies (ASTREA)** law enforcement aircraft flew in excess of 3,400 hours. Aircrews responded to:

- 429 missing person calls
- 319 stolen vehicles
- 270 robberies
- 181 assaults with a deadly weapon
- 217 disturbances
- 561 burglaries
- 35 rescue dispatches

**Sheriff's K-9 Unit** trained 13 Narcotic dogs and ten patrol dogs. Deputy Kirk Terrell and his K-9 partner seized $588,000 in asset forfeiture monies as a result of their work.
Success Stories

Bomb Threat Suspect Identified

On Tuesday, May 1, 2012, a person, who identified himself as “Carlos,” called school staff at Mar Vista High School in Imperial Beach. He claimed to have placed six explosive devices on the school campus and said he was at a vantage point with a sniper rifle. The school was immediately placed into lockdown, law enforcement was called to assist, and no explosive devices or a shooter were found.

The next day, a person claiming to be “Carlos” called school staff and said he was driving to Mar Vista High School, was two blocks away from the school, was going to commit suicide with a gun, and wanted to speak with law enforcement. Mar Vista High School was again placed into lockdown.

The Computer and Technology Crime High-Tech Response Team (CATCH) investigators served a search warrant on the phone number provider and found the ID number for an iPod that was used to create the voice-over Internet account and an email account. Search warrants served on Toktumi, Apple and Microsoft revealed an iTunes account and an associated Hotmail account belonging to Benjamin Megarry, who lived in Ireland. The FBI shared this with Scotland Yard, which took over that part of the case. The FBI had numerous open cases with Megarry as the suspect, including a bomb threat that shut down the Detroit Windsor Tunnel connecting the U.S. and Canada.
White Collar Thief Found

Elizabeth Masters embezzled $5.7 million dollars from ProFormance Apparel Group in San Marcos, California. Masters was the Business Finance Manager and had on-line access to payroll accounts where she entered false reimbursement claims into the payroll system. She knew reimbursement checks were non-taxable and would not appear on her regular earnings statement (W-2). Masters’ access to the payroll system allowed her to exploit it daily for thousands of dollars at a time. Her average theft transaction was nearly $9,000 per day. Her thefts were discovered when she was unable to produce accurate records during an end-of-year audit. Masters was fired and left the state. Detectives found that Masters used much of the stolen monies to purchase a horse ranch in Aguanga, California to ‘rescue’ horses. She also bought saddles, food, medicine, and paid for veterinary services with the stolen funds. A warrant was issued and Masters was arrested out-of-state and returned to San Diego County for prosecution.

Counterfeit Ring Investigated

In June 2012, Detective Dave Brannan investigated a counterfeit credit card ring targeting area casinos. Ultimately, eight suspects were arrested in the case and they were found to be responsible for more than $500,000 in cash advances from casino ATMs. The suspects were arrested at Pala Casino while attempting to withdraw money using counterfeit credit cards.

No DNA Left Behind

In order to ensure no DNA “hits” would be lost, the District Attorney’s Office assigned a Deputy DA to review all Combined DNA Index System (CODIS) hits and follow up on those cases until they were prosecuted, or a decision was made not to prosecute. The program had immediate impact. When the database of DNA hits established by our Crime Lab was merged with the Case Management System at the DA’s Office, many of the DNA hits provided new information to the DA’s Office. They were able to add dozens of additional charges to upcoming prosecutions.
Operation Cruel Summer

On September 18th, 246 Sheriff’s Department deputies and personnel from Drug Enforcement Administration (DEA), Bureau of Alcohol, Firearms, Tobacco and Explosives (ATF), Border Patrol, U.S. Marshal’s Service, U.S. Immigration and Customs Enforcement (ICE), San Diego County Probation, San Diego County District Attorney’s Office, U.S. Attorney’s Office, State Parole and the Internal Revenue Service (IRS) assisted in “Operation Cruel Summer” and arrested 46 people. This sweep was one of the largest operations ever conducted targeting the greater Fallbrook area, and was the culmination of more than six months of investigation initiated after complaints of drug activity were received from Fallbrook community members. The following was seized:

- 31 pounds of cocaine
- 25 pounds of methamphetamine
- 11 ounces of heroin
- 40 pounds of marijuana
- 38 firearms
- $166,000 in cash

Certificate of Lifesaving

In March, 2012, Deputy Asami Minami responded to a call regarding a 15-month-old child who fell into a backyard pool. The child was in the water for four minutes. Deputy Minami arrived and took over CPR from the child’s father. The Vista Fire Department arrived and continued the lifesaving efforts. Due to Deputy Minami’s tremendous efforts, the child survived and in recognition of his actions he was awarded a Certificate of Lifesaving.

Commander Dave Myers
Law Enforcement Services Bureau
In 2012, the San Diego County Sheriff’s Department continued to be an information-driven law enforcement agency. Our deputies had access to state-of-the-art technology and all of the latest tools and training to reach the goal of making our communities safe.

In 2012, we took the next step in community-oriented and problem-solving policing models and adopted the Information Managed Policing Addressing Community Threats (IMPACT) process of crime fighting. IMPACT combined highly trained deputies and crime analysts to maximize technology and implement strategies to attack and reduce crime. This collaborative and comprehensive process was put under control of commanders at each of our stations and substations. IMPACT provided a collective focus to attack crime where it occurred by bringing all of the available law enforcement and community resources to bear on a given problem.

Different communities had different law enforcement needs. From violent criminal gang infestation to loud parties to retail shoplifting, each city had its own unique set of issues. By comprehensively targeting the highest community priorities, using traditional police work, supported by sophisticated tools and professional analysts, we continue to make San Diego the safest urban county in the nation.
At East Mesa Re-entry Facility:
Gathering prisoner purchases, inmate removes baked bread from walk-in ovens, laundry facilities accommodate all county prisons.
The Detention Services Bureau created new systems and processes in 2012 to manage the influx of offenders caused by the Criminal Justice Realignment moving inmates from state jurisdiction to San Diego County.

As of October 1, 2012, 1,596 realigned offenders were in custody. Of those, 933 were sentenced, 318 were Post Release Community Supervision (PRO) inmates and 345 were Parolees. These PROs and Parolees represented more than 600 inmates, far higher than the 256 offenders projected by the State Department of Finance.

With more than a 14% increase in total inmate population, facilities were nearing 99% capacity. While jail expansion was necessary, new solutions were needed.

The County Parole and Alternative Custody Unit (CPAC) was created. This unit is dedicated to offender re-entry, through the employment of alternative custody options, including a home detention electronic monitoring program.

Another alternative method used to manage inmate population was through the Work Furlough Program. The Sheriff's Department began co-administration with the Probation Department to allow inmates to work in and interact with the community while still under custodial supervision.

The Probation Department then added Residential Re-entry Center (RRC) Services to the existing Work Furlough Program. In an effort to reduce recidivism, the RRC was created for unemployed county inmates who are employable – suitable offenders receive work readiness and job search training, and were provided an opportunity to obtain employment while serving a jail sentence.

Notable Activities

e-Visit

The San Diego County Sheriff's Department's web-based Social Visitation program scheduled 69,179 total visits – nearly 61% of all visits arranged for the year 2012. The e-Visit Program was nationally recognized and a recipient of the 2012 National Association of Counties (NACO) Achievement Award.
Women's Detention Facility

The design and construction of the new San Diego County Women’s Detention Facility (SDCWDF) continued throughout 2012 and completion is anticipated in June, 2014. The SDCWDF will provide housing, inmate services, and support for the San Diego County female inmate population with approximately 1,216 minimum, medium, and maximum security beds, as well as 32 mental health beds and 22 medical patient beds – intended to accommodate multiple health care needs.

Post Card Policy

To reduce the influx of drugs and contraband into the facilities, the department instituted a policy change that required all incoming mail from the public, friends or family of an inmate to be in the form of a post card. This reduced criminal activity in the form of drug dealing, forcing payments and physical attacks. Overall, the lives of all inmates in our facilities were made safer and less stressful.

Other Accomplishments

The Jail Information Management System team provided direct support to the newly formed County Parole and Alternative Custody Unit by creating a new “virtual” facility to house inmates placed on electronic monitoring.
Transitioning Through

The County Parole and Alternative Custody Unit (CPAC) was developed in 2012 to maximize jail bed availability by socially reintegrating low-risk offenders back into society using alternative custody programs.

In July, the first group of offenders was placed on electronic monitoring. Since then, more than 100 inmates have participated in the program. This resulted in 20 successful completions of the Home Detention Program and more than 60 County Parole completions.

CPAC started placing eligible offenders in the Residential Re-entry Center (RRC) in November. These offenders gained job readiness skills and were allowed to seek employment while under the supervision of the CPAC Unit.

The CPAC Unit led the effort toward a re-entry model in detentions.

Jail Population Management Unit (JPMU) staffing was increased to allow for 24-hour JPMU coverage at three facilities where previously only day shift coverage was provided.

An upward trend in the amount of crimes reported in our jails in 2012. The monthly average, from January through November, was 318 – up from 243 the previous year.

Detentions Investigative Unit/Detention Gang Unit staffing was increased by two detective positions to assist the District Attorney’s Office, allied agencies, specialized units, and task forces by covertly obtaining evidence and information pertaining to their cases from inmates in custody.
We shall never forget those who made the ultimate sacrifice – the inscription etched on “The Ultimate Sacrifice” memorial sculpture expresses it all.

Placed at the front door of the Sheriff’s Administration Center, the memorial depicts a kneeling Sheriff presenting a folded American flag to the grieving widow and child of a fallen Deputy. A Deputy Sheriff stands behind them, ready to provide support.

The tribute stands to forever commend our fallen comrades and to serve as a reminder to us all to serve safely in this most dangerous of professions.
The San Diego County Sheriff’s Court Services Bureau (CSB) provided security services to more than 1,300 court and county employees, including 130 judges and 24 commissioners of the San Diego Superior Court system. With ten court facilities, the system managed more than 600,000 civil and criminal case filings.

Among other duties, CSB personnel helped to serve civil processes and enforce court orders – criminals were frequently apprehended through arrest warrants they served. CSB also provided security services at the County Administrative Center (CAC). More than 1,000 County employees and elected public officials relied on Sheriff’s Department personnel for their safety. CSB provided building tenants personal security and critical response training, and emergency evacuation drills.

Many security enhancements were implemented in San Diego County’s court facilities, thanks to the excellent working partnership CSB enjoyed with the Superior Court. In 2012, CSB staff confiscated nearly 39,000 potential weapons while screening nearly 4.5 million individuals who passed through courthouse weapon screening stations.

In 2012, CSB’s Civil Unit processed 51,433 documents and $26 million in fees and collections. It also generated more than $2.4 million in revenue by processing temporary restraining orders, evictions, wage garnishments, bank levies, summons, claims, real and personal property levies and sales.

Notable Activities

The Court Services Bureau operated its Field Services under a central command allowing greater flexibility and efficiency in serving the courts and public. This accelerated the clearing of 4,357 warrants and resulted in 1,404 field arrests. The Field Unit completed 13,122 evictions, 13,706 levies, and 40,491 other miscellaneous processes.

During 2012, CSB’s Investigation Unit reviewed 45 threats to judicial officers, conducted 3,364 follow-up investigations, and worked 536 extradition cases, with a waiver rate of 98%, which saved the County of San Diego more than $11 million dollars.
Training session at the San Diego County Sheriff's Academy
Academy students fine-tune their firearms skills
The rehabilitated rappelling tower at the Miramar Training Facility
Human Resource Services Bureau

The Human Resource Services Bureau's (HRSB) mission was to ensure public confidence in the Sheriff's Department by hiring good people, training them well, and monitoring their performance on an ongoing basis. Realignment in 2012, led to the development of more efficient practices in hiring and training.

Personnel Division

In order to fill multiple professional and sworn positions, new strategies were implemented to update the online application process and effectively screen candidates for hiring. Overall, 219 deputies were hired in 2012 – a 43% increase compared to 2011. This was accomplished with the same staff and budget as the year before.

To increase efficiency, Department Human Resource Officers (DHROs) attended interview and interrogation classes. The result was a 15% increase of new hires compared to the previous year. DHROs assisted in the promotion process of 70 professional staff employees in 2012.

An extensive pre-screening questionnaire, developed by the Personnel Background Unit, was given to jobseekers after they passed a written exam. This brought high quality applicants to the forefront early in the hiring process. Background investigators were able to focus their efforts on top-tier individuals and eliminate a significant amount of work. The unit also provided assistance in providing career guidance to all employees.

Training Academy

The Regional Academy operated four overlapping law enforcement academies to support all regional law enforcement agencies. In 2012, the Regional Academy graduated 151 law enforcement recruits, and the Sheriff’s Detentions and Courts Services Academy graduated 100 cadets whose immediate assignments were within the Sheriff’s Detention Services Bureau (DSB).

The Sheriff’s In-Service Training Unit facilitated ongoing professional training programs, including the Police Officers Standards and Training (POST) mandated Continuing Professional Training (CPT) courses for law enforcement Deputy Sheriffs. During 2012, the unit provided 51 training courses for approximately 1,512 personnel. In-Service staff worked in conjunction with LESP Field Training Officers (FTOs) in the county’s northern and southern regions to provide updated training in active-shooter response and slow-speed driving skills.

The Sheriff’s Professional Staff Training Unit (PSTU) facilitated training for 1,136 staff members for a total of 11,890 hours of instruction.
Weapons Training Unit

Several facility upgrades were completed at the Miramar Training Facility including a rehabilitated and re-certified rappelling tower, enhanced tactical entry training “White House” building, additional breaching facade, and significantly upgraded scenario training venues at “Duffy Town.” At San Diego Regional Firearms Training Center, training venues were repaired and refurbished to include the moving target system and the live-fire house.

The Weapons Training Unit (WTU), POST, and Standards and Training for Corrections (STC) Core Firearms Training Instructor scheduled hundreds of firearms sessions for both the Regional and Detentions/Court Services Academies, Continuing Professional Training (CPT) firearms refresher training courses, and two department-wide firearms qualifications in 2012.

In 2012, one goal of WTU’s mobile armory was to retrofit lethal shotguns with black flashlight equipped fore-ends and rifle sighted barrels, while equipping less-lethal shotguns with safety orange stocks and matching flashlight equipped orange fore-ends.

Risk Management and Payroll

The Risk Management/Medical Liaison Unit (MLU) coordinated health and safety issues for approximately 3,800 employees and volunteers. Specifically, with issues associated with workers’ compensation and leaves of absence.

MLU staff conducted ergonomic evaluations to reduce upper extremity injuries and attempt various problem-solving strategies to reduce the number, and severity, of work-related injuries.

The Payroll Division ensured accurate and appropriate compensation of all department members.

The Peer Support Unit was established to provide an avenue for employees to confidentially talk out problems with co-workers who may have had similar experiences. More than 75 Peer Support Team members received enhanced training to support co-workers with routine concerns, as well as for response to critical incidents.
Storefronts

The San Diego County Sheriff’s Department reaches the community through 26 facilities including 3 types of locations:

- Seven (7) law enforcement stations in Encinitas, Imperial Beach, Lemon Grove, Poway, San Marcos, Santee, and Vista
- Nine (9) substations in Alpine, Campo, Fallbrook, 4S Ranch, Julian, Pine Valley, Ramona, Ranchita, and Valley Center
- Ten (10) storefronts in Bonsall, Borrego Springs, Boulevard/Jacumba, Dulzura (pictured), East Otay Mesa, Lakeside, Rancho San Diego, Spring Valley, Santee Trolley Station, and Solana Beach

Unlike our freestanding stations and substations, storefronts are situated in retail, commercial, business, and residential settings. For example, the Dulzura storefront pictured here is in partnership with the San Diego Rural Fire Protection District and shares the space with Dulzura-Barrett Station #35.

Storefronts provide a venue for deputies to write reports, meet with other law enforcement professionals, and welcome members of the community. These facilities create an opportunity for the public to interface with our deputies where they might not otherwise be able to visit a station or substation. They also improve response times and assist in providing the best law enforcement services to surrounding communities.

* Deputy Ruben Gomez and Sergeant Joe Leos at the Sheriff’s Dulzura storefront.
Rancho San Diego Station construction site
San Diego County Women's Detention Facility construction began
Planning for expanded prisoner facilities at East Mesa
Management Services Bureau

The Management Services Bureau (MSB) oversaw the Contracts Division, the Data Services Division, the Fiscal Services Division, the Wireless Services Division and Support Services. Support Services has three divisions: Facilities Planning and Management, Fleet Management and Records and Identification. The goal of the Management Services Bureau is to provide financial, technical and facilities management support for the entire Sheriff's Department.

Data Services Division

SDFusion

In 2012, Data Services Division (DSD) enhanced the Sheriff's SDFusion public safety network to allow all San Diego area law enforcement agencies to perform facial recognition queries, phone number queries, establish connectivity to other Southern California law enforcement agencies, and integrate LexisNexis comprehensive reports into their investigative reports. This made agency records from Orange County Sheriff's Department, Riverside County Sheriff's Department, San Bernardino County Sheriff's Department, San Bernardino Police Department and others available to law enforcement users.

During a routine traffic stop, a San Diego Sheriff's Deputy from the Alpine Sheriff's Station became one of the first users of the facial recognition query. The deputy took photos of a suspicious passenger in the vehicle. This allowed the deputy to conduct a follow-up investigation. He utilized SDFusion's Facial Recognition engine and quickly found a match of the passenger. The subject had two outstanding felony warrants. The deputy passed this information to the oncoming day shift, which resulted in an arrest of the subject.

The SDFusion Index is a timesaving tool for law enforcement investigations that increases officer safety by quickly providing a comprehensive overview.

The San Diego County Sheriff's Department received a 2012 NACo (National Association of Counties) Award, Information Week's Top 50 Innovator in Government IT award and was also an honorable mention in Government Computing News for development of the SDFusion System.

Regional Registrants

A new regional registrant system was implemented in 2012. Data Services and the Records Management team introduced a central place for all county public safety agencies to register and track sex crime and violent crime individuals, as well as gang, narcotic and arson registrants. Based on the Sheriff's computerized records management system, this multi-agency solution enables central tracking of registrants as they move from one jurisdiction to another, ensuring compliance and enhancing public safety.
Facilities and Special Projects Division

Rancho San Diego Law Enforcement Station

Construction began on the new Sheriff's Station in Rancho San Diego. The design of this functional and efficient building is anticipated to be a model for future patrol stations.

San Diego County Women's Detention Facility

The extensive and collaborative design effort of the new women's detention facility project was finalized in 2012. A transition team of deputies and supervisors were formed to further assist with facility development and draft the operational framework for the new jail. Construction began on the site work and off-site components of the project in the fall of 2012. Phase one will include 832 housing unit beds, a medical complex, food services, an intake and transfer building, and administrative facilities.

Pine Valley Substation

Planning began for a new 4,500 square foot substation to replace an overcrowded leased space in the local fire department station. Construction is underway with completion anticipated in spring 2014.
East Mesa Rehabilitation and Re-Entry Facility

In recognition of the impacts that would occur due to AB 109 and the realignment of criminal justice system in California, the Sheriff’s Department began a feasibility study for an expansion of the East Mesa Detention Facility. A design-build team was selected in 2012, and started work with the Sheriff’s Department and the Department of General Services to finalize the design of the expansion.

Sheriff’s Vehicle Fleet Unit

- Deployed 186 replacement vehicles
- Reduced the average number of vehicles overdue for Preventive Maintenance by 20%, with less than 8% of the fleet now overdue
- Consolidated vehicles from single users to department wide users; 4 ATVs and 2 Trailers added this year
- Finalized specifications on a 39-foot Search and Rescue (SAR) command trailer
- Conformity to new Voyager card policy was completed
- Completed vehicle storage yard at Weld Avenue near Gillespie Field to allow safekeeping of generators, light towers, trailers, toilets, quads, etc. – providing storage for off road enforcement, search and rescue, and some command vehicles

Contracts

The Contracts Division initiated or completed the contracting process for:

- A new inmate phone system from Securus Technologies
- Electronic monitoring of inmates both on the street and under home detention
- A new $7.1 million digital x-ray contractor for detentions
- $1,413,855 in contracts for tactical items for Weapons Training such as body armor, weapons, armor shields, ballistic helmets and weapons lights
Records and Identification Division

- Processed 25,440 criminal history requests
- Processed 13,161 arrest/crime report requests
- Processed 127,392 10-print cards through the Automated Fingerprint Identification System (AFIS)
- Entered/cleared 112,884 warrants of arrest
- Entered/canceled/updated 52,440 protective service orders
- Serviced 4,960 front counter customers
- Scanned 94,386 jail jacket records (have now scanned more than 774,386 jail jackets since project started in 2005)
- Processed 122,568 telephone calls through the division's Automated Call Distribution System, while placing 44,868 outgoing business calls

Wireless Services Division

Upgrading Communications

The Regional Communications System (RCS), placed into service in 1998, reached the end of its 15-year life expectancy. Wireless Services Division (WSD) staff began working with technical consultants to plan for system replacement and migration to next generation technology. To ensure continued reliable operations of the RCS until a new system is procured and installed, WSD began preparing for a major upgrade of the network's core computer systems.

Mandated Narrow Banding

The Federal Communications Commission (FCC) mandated that existing users, in two portions of the radio spectrum, reduce the size of their radio footprint by the end of 2012. WSD completed a multi-year project and migrated more than 80 county-owned fixed stations and approximately 1,250 mobile and portable radios operating on 24 discrete county and mutual aid radio systems to the new reduced emission standards.

Vehicle Communications Upgrades

In 2012, WSD staff installed 206 voice radios into county vehicles and 60 mobile data computers and modems into Sheriff's patrol vehicles.

Financial Services and Budget/Revenue Management Divisions

Accountability

- Inventoried department equipment: 22,000 minor items valued at $33 million and over 2,800 fixed assets valued at $77 million
- Identified an inventory management system for Data Services Division
- Processed 2,107 travel requests for department members
- The Detentions Accounting Division processed $406 million in bail bonds through the detention facilities
• Prepared and implemented Department’s FY 2012-13 Budget totaling $635 million, an increase of $24 million (4% increase) from the previous fiscal year
• Prepared a five year financial forecast for establishing service priorities and allocate resources in coming years
• Worked to develop financial estimates and needs for the implementation of AB 109 – Public Safety Realignment
• Prepared final documentation of expenditures related to Firestorm 2007 for final project closeout

Successfully passed multiple audits, site visits and grant monitoring visits for the following programs:

• State audit on sobriety checkpoints under FY 2010-11 DUI Enforcement and Awareness Grant
• Site visit from the City of San Diego for the 2007 and 2008 Urban Area Security Initiative (UASI) Grants
• State monitoring visit for the 2011-12 DUI enforcement and Awareness Grant
• State monitoring visit for the 2011-12 AVOID DUI Campaign grant
• State site visit for the 2009 and 2010 Coverdell grants
• State site visit for FY 2011 Operation Stonegarden grant

Grant Highlights

During 2012, the San Diego County Sheriff’s Department received the following major grant awards:

• $5.3 million for the 2012 Operation Stonegarden grant. Participation in the Stonegarden grant has grown from 6 to 23 agencies, including the sheriff departments in Orange, Los Angeles, Ventura, Santa Barbara and San Luis Obispo
• $3 million in 2012 Homeland Security grant funds; $2.2 million from the State Homeland Security Program and approximately $800,000 from the Urban Area Security Initiative (UASI). Additionally, the Sheriff’s Department received $8.5 million in the reallocation of prior year Homeland Security Grant funds
• $500,000 for increased DUI enforcement through the 2012-13 AVOID DUI campaign ($300,000) and the Selective Traffic Enforcement Program ($200,000)

In conjunction with the Data Services Division, the Sheriff’s Department began implementing a grant management software program to administer the department’s 80 active state and federal grants.
AWARD RECIPIENTS

DEPARTMENT AWARDS

SHERIFF’S DISTINGUISHED SERVICE MEDAL
Chuck Gaines

EXTRAORDINARY ACHIEVEMENT AWARD
Andy Chmielinski

MERITORIOUS UNIT CITATION
Emergency Planning Detail
E-Visit Social Visitation Team
Fallbrook Crime Suppression Team
Honor Guard
Search & Rescue
Start Smart

OUTSTANDING EMPLOYEE AWARD
Jaime Freitas
Matt Funk
Ashish Kakkad
Brent Livingston
Elma Romero
Cheryl Shirley
Jeffrey Vandersip
Sue Willy

CERTIFICATE OF LIFESAVING
Brandon Boisseranc
John Buckley
Chad Dollick
Randall Johnson
Chris Katra
Morgan Kettner
Christopher Lawrence
Asami Minami
Carlos Rueda
Emory Wallace

CERTIFICATE OF COMMENDATION
Michael Astorga
Brian Bloomberg
Mike Casey
Nicholas Danza
Darren Dollard
Suzanne Fiske
Joel Fluharty
Lisa Jenkins
Chris Machitar
Nicholas Peters
Kevin Randall
Todd Richardson

LETTER OF COMMENDATION
James Baumgart
Danielle Benjamin
Stanley Bracy
Terry Brothers
Chuck Brown
Andrew Brumfield
Mark Cahill
Ricardo Carlon
Todd Cloaninger
Charles Delgado
James Givens
Celia Lukomski
Miwa Pumpelly
Keith Spears
Michael Spears
Shawn Stalker
Rosie Tapper
Trung Vo
Steven Wicklander
Linda Wright

CIVILIAN AWARDS

CIVILIAN COMMENDATION
Marie Allin
Cindy Carter
Gary Condrey
Christina Danner
David Ehlen
Troy Engel
David Kenin
Becky Kennedy
Erin Limonchi
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<tr>
<td>Main Office</td>
<td>Mailing Address</td>
<td>Phone: (858) 974-2222</td>
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<td>John F. Duffy Administrative Center</td>
<td>P. O. Box 939062</td>
<td>Fax: (858) 974-2326</td>
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<td>San Diego, CA 92123</td>
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