Founders’ Day

“Strong democracy does not mean homogenous interest but depends on civil education, capacity for mutual action and moralism” advocated by Justice Manepalli Narayana Rao Venkatachaliah, former Chief Justice of India while delivering the special address on “Bureaucracy in Next Society” on the occasion of Founders’ Day and Diamond Jubilee Commemoration at IIPA auditorium on March 30. He observed that constitutional morality is not a natural sentiment, it has to be cultivated integrally. Focusing on the nature and quality of the bureaucracy in the country, Justice Venkatachaliah traced the failure of the bureaucracy to rise to the challenges of contemporary governance. He observed that there is increasing disenchantment with the quality of governance by the governments. He stated that there is bureaucratic indifference to the day-to-day needs of citizens. Earlier, Dr. Tishyarakshit Chatterjee, Director of IIPA, welcomed the dignitaries and visitors. Expressing his gratitude to Justice Venkatachaliah for having accepted to deliver the Founders’ day special address, Shri T.N. Chaturvedi, Chairman of IIPA, highlighted Justice Venkatachaliah’s contribution, achievements and qualities. Dr. Roma Mitra Debnath coordinated the programme.

Publications Released

Justice M.N. Venkatachaliah released the following publications during the Founders’ Day function on March 30: (i) Women Administrators of Maharashtra by Dr. Marina Rita Pinto; (ii) Towards Fiscal Discipline by U.C. Agarwal; (iii) Issues and Themes in Indian Administration by T. Chatterjee and R.K.Tiwari; (iv) How Inclusive are the Panchayats by Nupur Tiwari; (v) Fifty Years of Indian Administration by T. N. Chaturvedi; (vi) Lok Prashasan; (vii) Hamari Shiksha Vyavastha: Ek Samaveshi Aaklan by P.D. Sharma; (viii) Bharat mein Bhrashtachar Nyantran: Vibhinnra Drishtiyan aur Upay by P.D. Sharma; (ix) Prashasan mein Samarthay Nirman ki Sanrachna ka Prayog by P.D. Sharma; (x) Bhasha, Samaj evam Shasan : Abhipraye, Abhivaykti evam Acharan by P.K. Chaubey; and (xi) Prashasan Prashasika – Madhya Pradesh and Chhattisgarh Regional Branch.

Workshop on Gender Budgeting

Jointly organised by the Ministry of Women and Child Development and IIPA, the captioned programme was conducted at IIPA for municipal commissioners of state departments of urban development/municipal administration during March 9-11. Apart from understanding of gender budgeting related concepts, experiences and tools and their
importance in governance, the programme was designed to enable the participants to: (i) cross learn regarding progress made and challenges faced or surmounted in implementing gender budgeting; and (ii) identify strategies for strengthening institutionalisation of gender budgeting. Programme faculty comprised guest speakers and the programme coordinator, Prof. Aasha Kapur Mehta.

Programme on Public Administration

Sponsored by the Directorate of Prosecution, Lucknow, the programme was conducted at IIPA for the officers of Directorate of Prosecution, Lucknow from March 9-13. Apart from familiarising the participants with the basic concepts and theories of public administration, the programme was designed to enable them to: (i) understand the basic government structure and administration at the Centre, state and local levels; (ii) identify and analyse the major governance issues, reform initiatives in administration; (iii) identify measures for speedier delivery of justice to the common man by interlinking related justice delivery systems and improving investigation quality; (iv) understand the importance of utilising digitised data of other domains directly in individual applications; and (v) understand the concept of gender and human trafficking and measuring for curbing sexual harassment at workplaces. Programme faculty comprised guest speakers and the programme coordinators, Dr. C. Sheela Reddy and Dr. Mamta Pathania.

Capacity Building Programme on Sanitation Projects

Sponsored by the Ministry of Drinking Water and Sanitation, two programmes on the captioned topic were conducted at IIPA for district collectors/deputy commissioners during March 12-13 and March 19-20. The programmes were designed to: (i) identify the best practices on solid and liquid waste management; (ii) identify the role of district collectors in the implementation of Swachh Bharat Mission with a particular reference to District Swachh Bharat Mission Management Committee; (iii) analyse the role of IEC with specific reference to communication strategies and strategic framework; (iv) experience sharing for identification of key issues; and (v) prepare implementation strategy for effective implementation of state and district Swachh Bharat Mission. Programme faculty comprised guest speakers and the programme coordinators, Prof. K.K. Pandey, Dr. Nupur Tiwari and Dr. Gadadhara Mohapatra.

Programme on Accountability in Urban Governance

Sponsored by the Ministry of Urban Development, the programme was conducted at IIPA from March 16-20. Besides understanding the significance of accountability in urban governance, the programme was designed to enable the participants to: (i) explain the importance of value-oriented public dealings; (ii) apply accountability mechanism in municipal governance; and (iii) appreciate accountability best practices in urban governance. Programme faculty comprised guest speakers and in-house faculty. Dr. Saket Bihari and Dr. Manan Dwivedi coordinated it.

Workshop to Mark International Women’s Day

Sponsored by the Department of Personnel and Training, IIPAorganised the programme on March 10. More than 500 participants participated, which included women employees of Ministry of Personnel, Public Grievances and Pensions and other Ministries /Departments of Government of India. The workshop was inaugurated by Dr. Jitendra Singh, Union Minister of State for Personnel, Public Grievances and Pensions. He said that Women’s Day is a time to reflect on progress made, to call for change and to celebrate acts of courage and determination by ordinary women. He stressed the need to create an environment where each woman can exercise her choices free from violence and discrimination. He also discussed some of the policy initiatives adopted at governmental level to create an environment, which encourages working with dedication. Keynote address on the occasion was delivered by Dr. Shovana Narayan, former Officer of Indian Audit and Accounts Service. She observed that empowerment of women has different connotations for different people. Some may relate empowerment and achievement to the capacity of woman to go out and earn. But basically empowerment is a question of mind set. The female foeticide which is mostly thought to be a phenomenon associated with the poor people is actually more prevalent in the affluent societies. Thus a woman may belong to an affluent class but may...
not be empowered. Dr. Tishyarakshit Chatterjee, Director of IIPA; and Shri Sanjay Kothari, Secretary, Department of Personnel and Training, also addressed the gathering. The dignitaries also answered queries raised by the women employees regarding their working and problems faced by them. There was session on “Art of Living – How to Improve Lifestyle” by Ms. Jeet Kaur, Counsellor, in which she gave practical tips to the participants. Dr. Sapna Chadah and Dr. Neetu Jain coordinated the programme.

Programme on Best Practices in Urban Governance

Sponsored by the Ministry of Urban Development, the programme was conducted at IIPA from March 23-27. Apart from understanding the significance of best practices, the programme was designed to enable the participants to: (i) explain the importance of value-oriented public dealings; (ii) apply accountability mechanism in urban governance; and (iii) appreciate the flexible system of management to incorporate best practices. Senior/middle level officers drawn from various urban bodies attended the programme. Dr. Kusum Lata and Dr. Saket Bhari coordinated it.

RECONSTITUTION OF EXECUTIVE COUNCIL OF IIPA

Consequent upon the recommendation of the three-member High Power Committee and action taken thereupon, the Executive Council of IIPA has been reconstituted as under:

NON- ELECTED MEMBERS OF THE EXECUTIVE COUNCIL

PRESIDENT
Shri Mohammad Hamid Ansari

CHAIRMAN
Shri T.N. Chaturvedi

CO-OPTED MEMBERS OF THE EXECUTIVE COUNCIL (2014-2016)
Shri Shekhar Dutt
(Former Governor of Chhattisgarh)
Flat # C-805, 8th Floor, Keenwood Tower,
Charmwood Village, Suraj Kund Road,
Faridabad-121009.

Vice-Chancellor
Panjab University,
Chandigarh-160014.

The mother of revolution and crime is poverty—Aristotle
For IIPA Members

The Executive Council in its meeting held on 9th October, 2014 felt that the members staying far away from the State capitals where the Regional Branches have their offices and who are unable to attend the meetings or activities of the Regional Branches and also in the case of members staying in the NCR region who to attend the meetings in the capital have to travel a sizeable distance, should be given a choice to affiliate themselves either with the concerned Regional Branch or the Branch nearest to their residence so that they can attend the meetings organized by the Branches. Accordingly, the members are advised to communicate their request to their nearest Regional/Local Branch to which they want to be attached for attending the meetings or activities of the concerned Branch.

(T. Chatterjee)
Director, IIPA

Faculty News

• Prof. P.K. Chaubey, Professor of Economics (Economic Administration), (i) participated in a round table discussion on “Measuring Governance in India”, organised by Oval Observer Foundation at Avanta Business Centre, Statesman House, New Delhi on February 4; (ii) delivered a lecture on “Technology, Innovations and Competitive Advantage” in a refresher course on “Management for Excellence” in Academic Staff College, Sambalpur University on February 6; (iii) delivered lecture on “World is Statistical and World is Statistics” in the Department of Economics, Sambalpur University on February 7; (iv) delivered lecture on “World is Statistical and World is Statistics” for researchers in the Institute of Public Enterprise, Hyderabad on February 13; (v) delivered inaugural address on “Epistemology, Axiology and Methodology of Research” at Research Methodology Course sponsored by ICSSR in the Department of Economics, University of Allahabad on February 23; (vi) delivered lectures on “Derivation and Properties of Estimators: Alternative Methods” and “Analysis of Variance and Regression Analysis at Research Methodology Course” sponsored by ICSSR in the Department of Economics, University of Allahabad on February 24; and (vii) chaired a technical session on “Women Entrepreneurship and Economic Development” in the national seminar sponsored by Uttar Pradesh Government and organised by D.S. College, Aligarh on February 25; (viii) spoke as a panelist in “Baat Mudde ki” on Economic Survey in Sudershan TV on February 27; (ix) spoke as a panelist in “Budget Charcha” in two slots on Union Budget 2015-16 in Channel One on February 28; (x) spoke on “Think Tanks: Nature, Complexion and Pole” on March 3 in a panel discussion on “Social Science Research: Disciplines, Collaborations and Think Tanks” in the second International Conference and Doctoral Colloquium on Transformative Social Science Research: Disciplines, Collaborations and Think Tanks” organised by Institute of Public Enterprise, Hyderabad in collaboration with IIPA and ICSSR, UGC and AIU; (xi) chaired a session on “Poverty, Migration and Urbanisation” in the second International Conference and Doctoral Colloquium on Transformative Social Science Research: Disciplines, Collaborations and Think Tanks on March 3, organised by Institute of Public Enterprise in collaboration with IIPA , ICSSR, UGC and AIU; (xii) spoke on “Epistemology, Axiology and Methodology” as Guest of Honour in the valedictory session of the second International Conference and Doctoral Colloquium on Transformative Social Science Research: Disciplines, Collaborations and Think Tanks on March 4, organized by IPE in collaboration with Indian Institute of Public Administration, I.P. Estate, Ring Road, New Delhi-110002.
with IIPA, ICSSR, UGC and AIU; and (xiii) delivered
valedictory address on “Spirit of Science in Research”
in the Research Methodology Programme organised by
Manyavar Kanshiram Shodh Peeth, Chaudhary Charan
Singh University, Meerut on March 18.

• Dr. V.N. Alok, Associate Professor of Urban Finance, (i)
participated as discussant in the first session on “Role
of Centre, States and Local Governments in Improving
Administration in Governance” in a national workshop
on “Governance, Administrative Reforms and Capacity
Building”, organised by ICRIER on 25 March at India
Habitat Centre, New Delhi. Shri M. Venkaiah Naidu,
Union Minister for Urban Development, delivered the
inaugural address; (ii) delivered the key-note address in
a three-day orientation workshop organised by Thakur
Pyarelal Panchayat and Rural Development Institute,
Nimora, Raipur during March 17-19 for newly elected
chairpersons and deputy chairpersons of various
district panchayats in Chhattisgarh. Dr Raman Singh,
Chief Minister, Chhattisgarh delivered the inaugural
address; (iii) delivered a talk on “Strengthening Local
Government Systems in India: Practices of Devolution
Across States” in a “National Workshop for Elected
Representatives on Horizontal Leaning of Practices
on Development Governance in India”, organised
by the National Institute of Rural Development and
Panchayati Raj (NIRD&PR), Hyderabad on February
24; (iv) participated as discussant in the authors’
workshop on “Measuring Governance in Indian
States”, organised by the Oval Observer Foundation
on February 5 at Statesman House, New Delhi; (v)
made a presentation on “Fiscal Decentralisation in
India: Role of State Finance Commissions” in the
technical session on “Constitutional and Political
Dynamics of Federalism” of the two-day International
Seminar on February 4-5 at India International
Centre, New Delhi, on “Federalism and Governance”,
organised by the Shaheed Bhagat Singh College,
University of Delhi; (vi) made a presentation in the first
technical session on the theme of “Strategic framework
for assessment of cities and planning for migration
to Smart Cities” in a conference on “Smart Republic
2015”, organised by the Society for Promotion of
e-Governance, IIPA, the National Institute of Smart
Governance and Mobilepedia on January 27 at Hotel
Lalit, New Delhi; and (vii) made a presentation in the
Power Panel – Swachh Bharat (Clean India)- Who
pays? in the conference on India Empowered as part
of two-day 38th Skoch Summit organised by the Skoch
during November 20-21 at India Habitat Centre, New
Delhi.

• Prof. Aasha Kapur Mehta delivered the key-note
address on “Economic Empowerment of Women in
India: Issues, Challenges and Opportunities” on March
16 at a National Seminar organised by the Centre for
Women’s Studies at Aligarh Muslim University.

**NEWS FROM BRANCHES**

**Assam Regional Branch**

The branch organised a lecture-meeting on February
28, in which Dr. Nani Gopal Mahanta, Professor of Political
Science, Guwahati University, spoke on “Jawaharlal
Nehru and Sardar Vallabh Bhai Patel”. He dealt with
the various aspects of these two giant personalities of
India’s independence movement. He elaborated how they
contributed in the nation building.

**Cuddalore Local Branch**

The branch organised a discussion-meeting on
February 16, in which Shri N. Rangaramanujam, Chairman
of the branch, gave the key-note address. The special
address was given by Prof. R. Natarajan, Vice-Chairman
of the branch. The discussion centred on strengthening of
grassroots democracy at village level.

**Howrah Local Branch**

The branch jointly with the Rotary Club of Howrah
organised a seminar on “Howrah Municipal Corporation
Area Development” on February 25. Shri Sibnath Dey,
President of Rotary Club and other members participated.
The written statement of Smt. Minati Adhikari, Deputy
Mayor of HMC was read out. Prof. Sankar Kr. Sanyal,
Vice-Chairman of the branch also spoke on the subject.
Earlier, Prof. Asish Ray, Secretary of the branch, gave the
introductory address. Rtn. D.K. Das, Chairman of the
branch, presided over the programme.

**Jammu and Kashmir Regional Branch**

The branch organised a seminar on “Protection of
Women from Domestic Violence” on March 14. Shri Sanjeev
Verma, Secretary of Social Welfare Department, was the
Chief Guest. He stated that both society and government have to respond and the entire system including citizens and service providers should take proactive role in creating awakening, awareness and sensitising the public at large including the rural areas of the State. Shri A.M. Watrali, Chairman of the branch, introduced the subject and highlighted the key features of the Jammu and Kashmir Protection of Women from Domestic Violence Act 2010. Dr. Naheed Soz, MD of J&K State Women Development Corporation; Prof. Abha Chauhan, HoD of Sociology, University of Jammu; Smt. Arti Thakur, SHO of Women Cell, Jammu; and Shri B.L. Saraf, former Principal District and Session Judge spoke on the topic. Dr. komal Nagar, Joint Director (Seminar), conducted the proceedings of the seminar. Earlier, the branch organised the second Ram Sahai Memorial Lecture on “Make in India: Industries Perspective” on February 13. Shri Alok B. Shriram, President of PHD Chamber of Commerce and Industry, New Delhi, delivered the key-note address; and Shri Khurshid Ahmad Ganai, Financial Commissioner, Industries and Commerce, Government of Jammu and Kashmir, was the Chief Guest. The programme was held under the guidance of Dr. Ashok Bhan, Patron of the branch. Shri Shriram stated that the prospects of the Indian industry are bright however India is still ranking very low in the ease of doing business. He pointed out that although India is the third largest economy of the world in terms of purchasing power parity, the inadequacies of infrastructure pose a problem in conducting business and improvement of the system will require concerted efforts. Shri Ganai observed that the ‘Make in India’ concept is likely to lead to a quantum jump in India’s exports and the tiger economies of South Asia will emerge as the new hub for manufacturing of goods and take them to the rest of the world. Shri B.R. Sharma, Chairman of the branch, reiterated that the concept of ‘Make in India’ can be successful only when we change our outlook towards things and change our mindset.

Karnataka Regional Branch

The branch teamed up with IAS Officers’ Association in organising a Diamond Jubilee lecture-meeting on February 7, in which Shri V. Balasubramanian, Chairman of Karnataka Chapter of Transparency International India, spoke on “Why Black Money Will Rule India?” Describing the claim of the government and judiciary to bring back ‘every paisa’ of the black money stashed abroad by Indians as the biggest joke on the people, Shri Balasubramanian stated that no government is serious about abolishing black money. Quoting figures from National Institute of Public Finance and Policy, he mentioned that the total stock of black money generated in India is about $ 1.4 trillion, about 68 per cent of India’s current GDP. He was optimistic that given administrative and political will, black money growth can still be controlled. He suggested for an independent agency under the Constitution like Election Commission and the Comptroller and Auditor General if black money has to be controlled. Shri S. Ramanathan, Chairman of the branch, presided over the programme.

Madhya Pradesh and Chhattisgarh Branch

The branch collaborated with Chhattisgarh Academy of Administration, Department of Panchayat and Rural Development, UNICEF in organising a workshop on ‘Swachh Bharat, Swasth Bharat’ in Raipur on February 14. It was attended by the CEOs of the zila panchayats and a large number of volunteers working in The Open Defecation Eradication Programme. CEO, Rajnandgaon informed the participants how they have been able to get 84 villages declared free from this menace and how another 50 may join their ranks in the current year. The aim of the programme is to have whole state free by year 2018. The workshop was addressed by UNICEF representative Ms. Sue Coates and Prathibha. Shri K. P. Shukla, an activist in the campaign outlined the strategy for convincing the villagers about the dangers inherent in open defecation. The workshop was also addressed by the Minister for Panchayats and Rural Development Shri Chandrakar and the Chief Minister Dr. Raman Singh. An exhibition on the theme was organised by the Music University, Khairagarh on the occasion.

Rajasthan Regional Branch

The branch organised the following six programmes during February 14-19: (I) Convention on “Make in India: No Defect, No Effect” on March 14. Prof. Vijay Veer Singh, former HoD of Economics, University of Rajasthan, delivered the key-note address. He dwelt upon the strategies for making this programme a success and the likely impediments on the way. Dr. Satish K. Batra, Deputy Director of Bharatiya Vidya Bhawan, presided. (II) The branch jointly with the Centre for Administrative Change organised a memorial lecture in honour of Late Shri Vishnu Dutt Sharma, former Home Secretary of Rajasthan on March 14. Shri A.K. Pande, former Additional Chief Secretary, Government of Rajasthan, spoke on
“Seven Habits of Highly Effective People” emphasising on the moral dimension of governance. Shri L.C. Gupta, former Director of Indira Gandhi Panchayati Raj Sansthan, presided. (III) Lecture on “Psychology of Success” by Dr. Susheela Pareek, Associate Professor of Psychology, University of Rajasthan on March 16. (IV) Lecture on “Leadership of Lord Krishna” by Prof. J.L. Bansal, former Dean and Acting Vice-Chancellor of Rajasthan University on March 17. Shri S.S. Bissa, former Collector of Bundi and Dungarpur, presided. (V) Prof. Alpana Kateja, HoD of Economics, University of Rajasthan, made a presentation on Union Budget and State Budget of Rajasthan on March 18. Dr. Satish K. Batra presided. (VI) Dr. Satish K. Batra, Deputy Director of Bharatiya Vidya Bhwan, made a presentation on “Arch Enemies of Man” which focused on anger management and on transforming negative thinking into positive attitudes. He offered practical suggestion to change one’s attitudes and convert them from negative to positive. Prof. Ramesh K. Arora, Chairman of the branch, presided.

Tirupati Local Branch

The branch organised a book release function of the book entitled An Empirical Study on Natural Resource in Rayalaseema and Pollution in Andhra Pradesh by Prof. A. Ranga Reddy on March 3. While releasing the book, Prof. W. Rajendra, Vice-Chancellor of Sri Venkateswara University, stated that Rayalaseema has lot of flora and fauna, which coexist in nature and destruction of resources are to be curbed and regulation of resources are needed. Dr. Agarala Eswara Reddy, former Speaker of Andhra Pradesh Assembly, highlighted the importance and elevation of ‘seema’ as a state. Prof. N. Rajalakshmi, former HoD of Economics, University of Madras, observed that political economy of this region is to be changed from negative to positive mind set. Prof. A. Ranga Reddy, Chairman of the branch, presided over the programme.

Uttar Pradesh Regional Branch

The branch with its sister organisation Sherpa organised a high-level workshop on “Climate Change Response Imperatives and Environmental Sustainability” with reference to these issues and problems facing India and Uttar Pradesh on February 21. Shri T.N. Dhar, Secretary of the branch, gave the welcome address. Alarge number of participants including planners, economists, administrators, climate activists, social scientists, researchers, media persons and branch members attended the programme. Shri V.N. Garg, Agriculture Production Commissioner and Principal Secretary of Environment and forests Department, Government of Uttar Pradesh, presided over the programme.

West Bengal Regional Branch

The branch organised a seminar on “Co-operative Movement in West Bengal – Prospect and Problems” on March 4. It was attended by the members, students and officers of the Co-operation Department. Dr. Sibranjan Chatterjee, Secretary of the branch, presided over the meeting. Shri M.N. Mukherjee, Senior Advocate of Calcutta High Court; and Dr. C. Bhattacharjee, former Additional Registrar of Co-operative Societies, West Bengal, were the panel speakers. Both of them agreed that the co-operative sector was a neglected one in our State, particularly owing to extreme politicisation, apathy of the government and the dearth of competent leadership in this sector. Shri Bhattacharjee discussed, in detail, the history of co-operative movement in West Bengal.

NEWS FROM THE CENTRE

Digital Life Certificate for Pensioners

Under the Digital India Mission, the government has launched Jeevan Pramaan – an Aadhaar-based Digital Life Certificate for pensioners. This facility provides an option to the pensioners to submit their life certificate digitally by authenticating biometrically using UIDAI database. The pension disbursing agencies integrated with the Jeevan Pramaan Portal will get access to digital life certificate. The pensioners need not go to the pension disbursing agency in person. Aadhaar numbers is used for bio-metric authentication of pensioners. All pensioners having Aadhaar number may avail this facility. More than one crore pensioners may be benefitted by the scheme. The government has taken a number of steps to bring awareness among the pensioners regarding the digital life certificate scheme such as publicity through leading newspapers, organisation of camps for pensioners, regular meetings with pension disbursing agencies etc.
News from the States

Puducherry

Helpline for Consumer Grievances Launched

The Department of Civil Supplies and Consumer Affairs has set up a dedicated Puducherry State Consumer Helpline for speedy redressal of grievances of consumers. The helpline modeled on the National Consumer Helpline would provide telephonic guidance and counseling to consumers on grievances and educate them about their rights. Consumers may contact the toll free numbers 18004251082 (Puducherry), 18004251083 (Karaikal), 18004251084 (Mahe) and 18004251085 (Yanam) for any grievance. Consumers can also send complaints by e-mail and fax. Inaugurating the helpline, Shri N. Rangaswamy, Chief Minister, observed that the helpline would help consumers, especially those in rural and backward areas, to resolve maximum number of disputes before approaching the consumer court. The helpline would be manned by IIPA. Speaking on the occasion, Dr. R.R. Dhanapall, Chairman of Puducherry Local Branch, informed that indicators like number of complaints received and resolved and time taken to resolve them and the general reception towards the helpline would be assessed and a monthly report would be sent to the National Consumer Portal and the Department of Civil Supplies and Consumer Affairs.

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Quotable Quotes

- **Cowardice is almost always simply a lack of ability to suspend functioning of the imagination**—Ernest Hemingway
- **Content makes poor men rich; Discontent makes rich men poor**—Benjamin Franklin
- **Our greatest glory is not in never falling, but in rising every time we fall**—Confucius
- **Punishment is not for revenge, but to lessen crime and reform the criminal**—Euripides
- **Dignity consists not in possessing honours, but in the consciousness that we deserve them**—Aristotle
- **Flattery is telling the other person precisely what he thinks about himself**—Dale Carnegie

Editor: Dr. Tishya Chatterjee