SENIOR SERVICE COLLEGE
OPPORTUNITIES FOR USAR OFFICERS
AY 2012-2013

The information provided in this handout is intended to provide you a brief description and pertinent facts regarding each Senior Service College, Fellowship, and Foreign School offered during Academic Year 2012-2013. This information will assist you in determining your preferences for schooling. Your preference, qualifications, and the Army's requirements will be evaluated by a centralized selection board to select the best-qualified officers to provide to the Office of the Chief of the Army Reserve (OCAR). This year we expect the board results to be announced by mid-January 2012.

Please note, seat allocations will certainly change between now and summer 2013. Report dates are shown for summer 2012 but should be similar next year.

SENIOR SERVICE COLLEGES

1. ARMY WAR COLLEGE: (22 seats)
   a. LOCATION: Carlisle Barracks, Pennsylvania
   c. DESCRIPTION: Educate officers to expertly link strategic and operational considerations with tactical factors in the preparation for and successful conduct of war in support of national policy. Officer receives a Masters Degree in Strategic Studies upon graduation.
   d. REQUIREMENT: A Top secret security clearance is required for officer attending the Army War College. Sensitive compartmented information (SCI) access is required. Officer must make necessary arrangements to initiate paperwork to begin or update a SCI clearance immediately. Officer must meet weight standards as specified in AR 600-9 to be eligible for this assignment. If officer is not in compliance, the losing command will notify officer’s control branch career manager at HRC or Senior Leader Development (SLD).
   e. Find more information at http://www.carlisle.army.mil/

2. ARMY WAR COLLEGE DISTANCE EDUCATION PROGRAM: (166 seats)
   a. LOCATION: Carlisle Barracks, Pennsylvania
   c. DESCRIPTION: Educate officers to expertly link strategic and operational considerations with tactical factors in the preparation for and successful conduct of war in support of national policy. Officer receives a Masters Degree in Strategic Studies upon graduation. Students will attend an orientation.
   d. Find more information at https://dde.carlisle.army.mil/
3. **AIR WAR COLLEGE**: (6 seats)
   a. **LOCATION**: Maxwell AFB, Alabama
   c. **DESCRIPTION**: Prepares senior military officers to develop, maintain, and lead the aerospace component of national power to deter conflict and achieve victory in the event of war. Officer receives a Masters Degree in Strategic Studies upon graduation. **Attendance at this ten-month, MEL-1, JPME II qualification school marks a major achievement in your career. You should find the college rewarding, both academically and socially. Many of your general questions will be answered on the Air War College website. The address is [http://www.au.af.mil/au/awc/awchome.htm](http://www.au.af.mil/au/awc/awchome.htm).** The Orientation/In processing session (16-20 July) is run by the Army Advisory staff in order to prepare each Army student for the upcoming academic year.
   d. **REQUIREMENT**: Portions of the curriculum are classified at the Special Compartmental Information (SCI) level, requiring a TOP SECRET (TS) clearance based on a Special Background Investigation (SBI). If your TS/SBI investigation is more than five years old or within six months of expiration, initiate an update immediately through your unit’s security manager. If you do not have a TS/SBI clearance, you must initiate action now. **The Air War College and Air University are a Masters Degree granting institution accredited under the Southern Association of Colleges and Schools. Therefore please have your last college attended forward a certified copy of your transcript to the address below:**
      
      Air University Registrar
      60 Shumacher Avenue
      Maxwell AFB AL 36112

4. **NAVAL WAR COLLEGE**: (1 seat)
   a. **LOCATION**: Newport, Rhode Island
   c. **DESCRIPTION**: Students detailed to the Naval War College in Newport participate in a ten-month program of academic and strategic development. Depending on the curriculum requirements of each trimester, students are expected to read on average 500 pages per week, write regular papers and take exams. Average student class and study time is 50 to 60 hours per week. The core curriculum provides the backbone for Joint Professional Military Education (JPME) credit and an accredited Masters of Arts in National Security and Strategic Studies. The electives track supplements the core curriculum, allowing each student to pursue a more specialized area of study and in most cases graduate with an Additional Qualification Designator (AQD – Navy only). Needless to say, it is a rigorous and incredibly rewarding year requiring significant time management skills. It is designed to investigate the political source and implications of military strategy, the economics and managerial aspects of force planning and the implementation of joint operations at the highest level.
d. REQUIREMENT: A top secret security clearance is required for officer attending the Naval War College. Sensitive compartmented information (SCI) access is required. Officer must make necessary arrangements to initiate paperwork to begin or update a SCI clearance immediately. Officer must meet weight standards as specified in AR 600-9 to be eligible for this assignment. If officer is not in compliance, the losing command will notify officer’s control branch career manager at HRC or Senior Leader Development (SLD).

e. Find more information at http://www.usnwc.edu/.

5. JOINT ADVANCED WARFIGHTING SCHOOL: (1 seat)

a. LOCATION: Joint Forces Staff College, Norfolk Naval Base, Norfolk, Virginia


c. DESCRIPTION: Attendance at the Joint Advanced Warfighting School educates joint campaign planners and prepares officers for duty as operational planners on the staff of Combatant Commands. Students earn an MS in Joint Campaign Planning and Strategy and will earn both JPME Phase 1 and 2 credit; the school also counts as either intermediate or senior level war college, depending on the rank of the officer and the nature of the student's thesis. The course has three components: theory and history; strategy and decision-making; and operational art. Students are taught in a collaborative information environment. Under current policy and regulatory requirements, this course is not for Joint Specialty Officer (ASI 3L). Additionally, greater than fifty percent of all officers attending must be assigned to a Joint Duty Assignment upon graduation. Officer receives a Masters of Science Degree in Joint Campaign Planning and Strategy upon graduation.

d. FOLLOW-ON ASSIGNMENT: IAW Joint Staff policy memo dated 24 Feb 2010, 100% of JAWS students will be assigned to Joint Duty Assignment List (JDAL) billets immediately upon graduation. Outplacement waivers are required for exceptions to this policy. Also, graduates will be eligible to fill strategy or campaign planning billets on combatant commander staffs or on the joint staff. The Joint Staff/J1 will work with the Services to code and track assignment of JAWS graduates.

e. REQUIREMENT: A Top secret security clearance is required for officer attending the Joint Advanced Warfighting School. Sensitive compartmented information (SCI) access is required. Officer must make necessary arrangements to initiate paperwork to begin or update a SCI clearance immediately. Officer must meet weight standards as specified in AR 600-9 to be eligible for this assignment. If officer is not in compliance, the losing command will notify officer’s control branch career manager at HRC or Senior Leader Development (SLD). Since successful completion of JAWS will result in the awarding of a Masters Degree in Joint Campaign Planning and Strategy, JFSC requires an official undergraduate transcript from all military and civilian students. To be official, it must be mailed directly from student’s undergraduate alma mater.

f. Find more information at http://www.jfsc.ndu.edu/schools_programs/jaws/.

6. INDUSTRIAL COLLEGE OF THE ARMED FORCES: (1 seat)

a. LOCATION: Fort McNair, Washington, D.C.

c. **DESCRIPTION**: ICAF is a 10 month senior service school providing graduate level education to senior members of every branch of the US armed forces, government civilians, foreign nationals and private industry. These future executives will be better prepared for leadership and success in developing national security strategy and policy, with a focus on evaluating, marshalling, and managing national resources. ICAF provides executive education and research within the areas of leadership, resource management, mobilization, joint and combined operations. Under current policy and regulatory requirements, this course is not for **Joint Specialty Officer (ASI 3L)**. Additionally, greater than fifty percent of all officers attending must be assigned to a Joint Duty Assignment upon graduation. Upon successful completion, graduates are awarded a Master of Science degree in national resource strategy; military students also earn Joint Professional Military Education II credit.

d. **REQUIREMENT**: ICAF students will need a Top Secret Clearance. Without a Top Secret clearance or Sensitive Compartmented Information (SCI) eligibility students may not be able to participate in certain electives and class activities. The NDU Security Directorate will not initiate investigation for Top Secret clearances or SCI access. All investigation and eligibility information must be initiated by 1 July 2012. Verification of student clearances will be done through JPAS. This verification process will begin 14 July 2012. Transfers in status (TIS) will not be initiated by this command. Students must meet weight standards as specified in AR 600-9 to be eligible for this assignment. If not in compliance, the losing command will notify the student’s basic or control branch career manager at either HRC – Fort Knox or Senior Leader Development.

e. Find more information at http://www.ndu.edu/icaf/.

7. **NATIONAL WAR COLLEGE**: (2 seats)

a. **LOCATION**: Fort McNair, Washington, D.C.


c. **DESCRIPTION**: A senior level course of study in national security policy formulation and implementation to prepare officers for high level command and staff responsibilities. Focuses on national strategy and emphasizes a joint, multi-service perspective. Under current policy and regulatory requirements, this course is not for **Joint Specialty Officer (ASI 3L)**. Additionally, greater than fifty percent of all officers attending must be assigned to a Joint Duty Assignment upon graduation. Officer receives a Masters Degree in National Security & Strategic Studies upon graduation.

d. Find more information at http://www.ndu.edu/nwc/.

**FELLOWSHIPS**

Fellowships are sponsored by the Army War College. Officers are assigned to Carlisle Barracks; PA with duty at a fellowship. Fellows attend a Fellowship Orientation Program at Carlisle Barracks from 29 July – 7 August 2012.
a. **ADMINISTRATIVE:** To accommodate your enrollment, we have provided an easy-to-follow checklist of all pre-inprocessing requirements at the following link: [https://hrd.carlisle.army.mil/](https://hrd.carlisle.army.mil/) [Pre-Arrival Processing (PAP)]. Your Pre-Arrival Processing (PAP), which consists of: biographical sketch and social name tag applications. In addition to your Pre-Arrival Processing (PAP) you will need to complete your security clearance verification. Ensure you arrive with your ASU / Class A uniform as you will also take a biographical sketch & yearbook photograph for you and your spouse (spouse photo is optional) during Centralized Inprocessing. Suspense for completion of the above actions is **NLT 25 May.**

b. **REQUIREMENT:** A Top secret security clearance is required for officer attending the Army War College Fellowship Program. Officer must make necessary arrangements to initiate paperwork to begin or update a SCI clearance immediately. Officer must meet weight standards as specified in AR 600-9 to be eligible for this assignment. If officer is not in compliance, the losing command will notify officer’s control branch career manager at HRC or Senior Leader Development (SLD).

1. **HARVARD UNIVERSITY, JFK SCHOOL OF GOVERNMENT:** (2 Seats)
   a. **LOCATION:** Harvard University, Cambridge, Massachusetts. Assigned to USAWC STU DET, Carlisle Barracks, Pennsylvania.
   b. **KEY DATES:** Report: o/a 1 Jul 12; Complete: Jun 13.
   c. **DESCRIPTION:** Author a major research paper on a topic relevant to national security. Participates in a two week Fellows Executive Seminar designed exclusively for the Fellows, consisting of full-time classes, outside speakers, exercises focusing on national security affairs and public management issues. Audit classes at Harvard, Tufts, and MIT.
   d. **PREREQUISITES:** (1) Mandatory (2) Desirable
      1. Graduate degree in a discipline compatible with public management or national security affairs.
      2. Strategic analytical ability. Strong operations and command experience.
   e. **UTILIZATION/FOLLOW-ON ASSIGNMENT:** Likely HQDA or OSD staff in a strategist or national security position; possible Joint duty; minimum of one-year utilization upon graduation.

2. **TUFTS UNIVERSITY, FLETCHER SCHOOL OF LAW AND DIPLOMACY:** (2 Seats)
   a. **LOCATION:** Tufts University, Medford, Massachusetts. Assigned to USAWC STU DET, Carlisle Barracks, Pennsylvania.
   b. **KEY DATES:** Report: o/a 1 Jul 12; Complete: Jun 13.
   c. **DESCRIPTION:** Utilizing lectures and seminars, the course offerings encompass approaches that are both theoretical and policy oriented, as well as historical and contemporary. Deals with the sources, conduct and termination of conflict, strategy and statecraft, crisis management, regional security, intelligence, and the emerging spectrum of new and complex security issues. Program addresses the proliferation of weapons of mass destruction and non-
proliferation/counter-proliferation policy; ethnic, sectarian, and religious conflict; internal war and state failure; the management of humanitarian emergencies by alliances and/or international organizations; the use of military forces in peace operations; information technologies and security; and the increasing role of ethics in security policy. Conferences, senior level guest lectures and seminars will be available. Utilizing courses and seminars, offers a realistic comprehension of vital roles of international security considerations in U.S. foreign policy. Deals with aspects of security affairs including military strategy, role/use of military power, nuclear strategy, arms control, NATO/alliance policies. Program addresses crisis management, intelligence policy and activities, terrorism, and low intensity conflict. Conferences, lectures and seminars will be available.

d. **PREREQUISITES:** (1) Mandatory (2) Desirable

   (1) Graduate Degree.

   (2) ASI 6Z Strategist. Command and strong operations experience. Interest and background in Special Operations/Low Intensity Conflict (SO/LIC).

e. **UTILIZATION/FOLLOW-ON ASSIGNMENT:** OSD, DA or Joint Staff Assignment.

3. **UNIVERSITY OF TEXAS - AUSTIN:** (2 Seats)

   a. **LOCATION:** University of Texas, Austin, Texas. Assigned to USAWC STU DET, Carlisle Barracks, Pennsylvania.

   b. **KEY DATES:** Report: o/a 5 Jul 12; Complete: Jun 13.

   c. **DESCRIPTION:** The program has a trilateral focus in which Fellows study the relationships between national security policy and process, to include current issues in international and national affairs, technology and industry, and Army/Joint policy and process. The bulk of the Fellows’ academic requirements are fulfilled by monitoring and participating in graduate level courses throughout the University. Although there is an emphasis on courses taught at premier graduate schools such as the Lyndon B. Johnson (LBJ) School of Public Affairs and the McCombs School of Business, students are encouraged to take courses offered throughout the University that they think are relevant to their career and interests. The course menu supports acquisition, modeling and simulation, and is adaptable to further support the needs of officers regardless of specialty. In addition to schools and colleges, numerous associated centers such as the Robert S. Strauss Center for International Security and Law in the LBJ School, the IC² Institute, the Institute for Computational Engineering and Science (ICES), and other interdisciplinary efforts that cross departmental lines offer unique opportunities for intellectual broadening and meaningful cutting-edge research. Each fellow will partner with a USAWC faculty advisor and a UT faculty mentor to research and write the Civilian Research Paper and article in order to complete the core MEL-1 requirements. Fellows will present their research to members of UT Forum and UT Sage, two continuing education programs of the Osher Lifelong Learning Institute. The result of the program is an intellectually broadening experience by exposure and interaction with different audiences within the community, to prepare each fellow to meet the demands of strategic thinking and senior leadership. Active partnering enables officers to act as ambassadors for the fellowship and the Army, and prepares them to represent the Army at the institutional level to government and non-government entities alike. The program must be at least 9 months to be an accredited Fellowship.

d. **PREREQUISITES:** (1) Mandatory (2) Desirable
(1) Senior lieutenant colonel or colonel with recent Command or Key Development/Billet assignment which reflects substantial managerial experience.

(1) Graduate Degree in appropriate field of study.

(2) Army Acquisition Corps Officer (ASI 4M or 4Z).

(2) Strong strategic and analytical ability and demonstrated capability to conduct research.

(2) Prior exposure to procurement, project management, engineering, or research area; supervision of personnel in technical areas.

(2) Interest and experience in strategic planning, force development and long range planning.

(2) Combined, Joint, or MACOM staff experience dealing with strategy, arms control, regional security, or other national security matters.

e. UTILIZATION/FOLLOW-ON ASSIGNMENT: Office of the Chief of Staff for Operations and Plans; Army Materiel Command; STRICOM, Program Managers, Research Directors, Army Acquisition Corps.

f. REQUIREMENT: A Top secret security clearance is required for officer attending the Army War College Fellowship Program. Officer must make necessary arrangements to initiate paperwork to begin or update a SCI clearance immediately. Officer must meet weight standards as specified in AR 600-9 to be eligible for this assignment. If officer is not in compliance, the losing command will notify officer’s control branch career manager at HRC or Senior Leader Development (SLD).

NOTE:
- All reporting dates are tentative and could change before class starts.
- Class numbers are approximate, pending final approval by the DCS, G-3.